



## Town of Reading Meeting Posting with Agenda

2018-07-16 LAG

### Board - Committee - Commission - Council:

Killam School Building Committee

Date: 2026-04-22

Time: 7:00 PM

Building: Reading Town Hall

Location: Conference Room

Address: 16 Lowell Street

Agenda: Revised

Purpose: General Business

Meeting Called By: Joshua Delaune on behalf of Chair Carla Nazzaro

Notices and agendas are to be posted 48 hours in advance of the meetings excluding Saturdays, Sundays and Legal Holidays. Please keep in mind the Town Clerk's hours of operation and make necessary arrangements to be sure your posting is made in an adequate amount of time. A listing of topics that the chair reasonably anticipates will be discussed at the meeting must be on the agenda.

**All Meeting Postings must be submitted in typed format; handwritten notices will not be accepted.**

### Topics of Discussion:

<https://us06web.zoom.us/j/82596135811?pwd=PRkaq2XWpvVDPYfyXcXxhq0AGVQHSz.1>

Meeting ID: 825 9613 5811

Passcode: 174256

1. Call to Order
2. Public Comment
3. KSBC Liaison Reports
4. Builders Risk Policy\*
5. Approve Updated Prequalified vendor list\*
6. Property Perimeter Fence\*
7. CPL Financial Review\*
  - a. Invoices
    - i. LBA\*
    - ii. CPL\*
    - iii. Facilities Clerk\*
    - iv. Daily Times Chronicle\*
    - v. Other\*
  - b. Commitments
    - i. Church Parking Lot License Agreement\*
    - ii. Revised LBA Amendment\*
8. CPL Schedule Review\*
  - a. Upcoming events
9. Approval of Prior Meeting Minutes (03/16/26 & 03/30/26 Meeting) \*
10. Future Agenda Items and Next Meeting dates
  - a. KSBC XLT
    - i. 05/11/26
    - ii. 05/18/26
    - iii. 06/08/26
  - b. KSBC Meeting
    - i. 05/21/26 (Thursday)
    - ii. 06/15/26
11. Adjourn\*

\*Noted Potential vote required

This Agenda has been prepared in advance and represents a listing of topics that the chair reasonably anticipates will be discussed at the meeting. However the agenda does not necessarily include all matters which may be taken up at this meeting.

## Town of Reading

### J.W. Killam Elementary School Project - Prequalified Contractors

#### MASONRY

Commercial Masonry Corp  
Costa Brothers Masonry  
Empire Masonry Corp.  
Fernandes Masonry, Inc.  
  
Lighthouse Masonry, Inc.  
Marmelo Bros Construction  
The Waterproofing Company LLC

#### MISC. METALS

American Steel Fabricators  
Avid Ironworks, Inc.  
EDM Construction Inc.  
Quinn Bros. Of Essex.  
Roman Iron Works, Inc.  
Ryan Iron Works, Inc.  
Superior Rail & Iron Works, Inc  
The Berlin Steel Construction Company  
United Steel  
V&G Iron Works, INC

#### WATERPROOFING

ACME Waterproofing Co., Inc.  
Armani Restoration Inc.  
Beacon Waterproofing & Restoration, Inc.  
Commercial Masonry Corp  
Folan Waterproofing & Construction Co., Inc.  
  
Gleeson Powers, Inc.  
P.J. Spillane Co., Inc.  
Superior Caulking and Waterproofing Co., Inc.  
The Waterproofing Company LLC

#### ROOFING AND FLASHING

Capeway Roofing Systems, Inc.  
GIBSON Roofs, Inc.  
Greenwood Industries, INC.  
Rockwell Roofing, Inc.  
Silktown Roofing, Inc.  
Stanley Roofing Company, Inc.  
Young Developers LLC

#### METAL WINDOWS

A & A Window Products, Inc.  
Advantage Glass Holding Co., LLC  
Chandler Architectural Products, Inc.  
GVW Inc.,  
Greenfield Glass Company, Inc.  
JJ Cardosi, Inc.  
Kapiloff's Glass Inc.  
Lizotte Glass, Inc  
Lockheed Architectural Solutions, INC.  
Middlesex Glass Company  
R&R Window Contractors, Inc.

#### GLASS AND GLAZING

A & A Window Products, Inc.  
Advantage Glass Holding Co., LLC  
Aluminum & Glass Concepts, Inc.  
Chandler Architectural Products, Inc.  
  
GVW Inc.,  
Greenfield Glass Company, Inc.  
JJ Cardosi, Inc.  
Kapiloff's Glass Inc.  
Lizotte Glass, Inc  
Lockheed Architectural Solutions, INC.  
Middlesex Glass Company  
R&R Window Contractors, Inc.

#### TILE

Ayotte & King For Tile, Inc.,  
Capital Carpet & Flooring Specialists, Inc.  
High Point Interiors, Inc.  
Jantile Boston LLC  
Joseph Cohn & Son Tile & Terrazzo, LLC  
Pavilion Floors  
Select Tile Marble & Flooring

#### ACOUSTICAL TILE

Central Ceilings, Inc.  
Cheviot Corporation  
H. Carr & Sons  
  
K&K Acoustical Ceilings, Inc.  
M.L. McDonald Sales Company LLC  
  
New England Finish Systems, LLC  
Professional Drywall

#### RESILIENT FLOORS

Ayotte & King For Tile, Inc.,  
Capital Carpet & Flooring Specialists, Inc.  
CJM Services, Inc.  
Pavilion Floors  
Select Tile Marble & Flooring

#### PAINTING

Bello Painting Co Inc  
Dandis Contracting Inc  
First Nick Companies  
Homer Contracting Inc.  
John W. Egan Co., Inc.  
Keltic Painting LLC  
King Painting, Inc.  
NEW GENERATION PAINTING, INC.  
Soep Painting

#### ELEVATORS

To be open bid

#### FIRE PROTECTION

Boston Fire Sprinkler Protection Co., LLC  
Carlyle Engineering  
City Point Fire Protection, Inc.  
Covenant Fire Protection  
Davis-Ulmer Sprinkler Co., Inc. DBA -  
Cogswell Sprinkler Co.  
J.C. Cannistraro, LLC  
Johnson Controls Fire Protection LP  
Rustic Fire Protection Inc.  
William M. Collins Company, Inc.  
Wolverine Fire Protection Co.  
Xcel Fire Protection, Inc.

#### PLUMBING

Araujo Bros Plumbing & Heating  
E. Amanti & Sons, Inc.  
Grasseschi Plumbing  
Harold Brothers Mechanical  
Kneeland Plumbing & Heating, Inc.  
N.B. KENNEY COMPANY, INC.  
P.J. Dionne Co., Inc.  
Patrick J. Kennedy & Sons, Inc.

#### HVAC

E. Amanti & Sons, Inc.  
General Mechanical Contractors, Inc.  
Harold Brothers Mechanical  
  
N.B. KENNEY COMPANY, INC.  
Patrick J. Kennedy & Sons, Inc.

#### ELECTRICAL

Annese Electrical Services  
Brothers Electrical Corp  
LeVangie Electric Co., Inc.  
Lynnwell Associates, Inc.  
Systems Contracting  
Wayne J. Griffin Electric, Inc

#### GENERAL CONTRACTORS

Brait Builders Corporation  
Fontaine Bros., Inc.  
J & J Contractors, Inc  
W.T. Rich Company



April 16, 2026

# Town of Reading

## Killam Elementary School

### Project Budget and Cost Summary



Project Leader

| A                                           | C               | D<br>(Bud. Adj. Tab)  | E<br>(C+D)         | F<br>(Com. Cost tab) | G<br>(E-F)            | H<br>[Forecast. tab, >G] | I<br>(F+G+H)           | J<br>(Invoice Tab)       | K<br>(I-J)          |
|---------------------------------------------|-----------------|-----------------------|--------------------|----------------------|-----------------------|--------------------------|------------------------|--------------------------|---------------------|
| Description                                 | BUDGET          |                       |                    | COST                 |                       |                          |                        | CASH FLOW                |                     |
|                                             | PFA<br>Approved | Authorized<br>Changes | Approved<br>Budget | Committed<br>Costs   | Uncommitt<br>ed Costs | Forecast<br>Costs        | Total Project<br>Costs | Expenditur<br>es to Date | Balance To<br>Spend |
| <b>20 Construction</b>                      |                 |                       |                    |                      |                       |                          |                        |                          |                     |
| Construction                                | \$101,521,394   | \$0                   | \$101,521,394      | \$147,800            | \$101,373,594         | \$0                      | \$101,521,394          | \$0                      | \$101,521,394       |
| Change Orders                               |                 | \$0                   | \$0                | \$0                  | \$0                   | \$50,000                 | \$50,000               | \$0                      | \$50,000            |
| Subtotal                                    | \$101,521,394   | \$0                   | \$101,521,394      | \$147,800            | \$101,373,594         | \$50,000                 | \$101,571,394          | \$0                      | \$101,571,394       |
| <b>30 Architectural &amp; Engineering</b>   |                 |                       |                    |                      |                       |                          |                        |                          |                     |
| Design Development                          | \$2,200,000     | -\$312,500            | \$1,887,500        | \$1,887,500          | \$0                   | \$0                      | \$1,887,500            | \$1,887,500              | \$0                 |
| Construction Documents                      | \$3,200,000     | \$142,500             | \$3,342,500        | \$3,342,500          | \$0                   | \$0                      | \$3,342,500            | \$3,008,250              | \$334,250           |
| Bidding / Negotiations                      | \$350,000       | -\$63,500             | \$286,500          | \$286,500            | \$0                   | \$0                      | \$286,500              | \$0                      | \$286,500           |
| Closeout                                    | \$275,000       | -\$54,358             | \$220,642          | \$191,000            | \$29,642              | \$0                      | \$220,642              | \$0                      | \$220,642           |
| Construction Administration                 | \$3,200,000     | \$142,500             | \$3,342,500        | \$3,342,500          | \$0                   | \$0                      | \$3,342,500            | \$0                      | \$3,342,500         |
| Other Basic Services                        | \$225,000       | -\$113,806            | \$111,194          | \$0                  | \$111,194             | \$0                      | \$111,194              | \$0                      | \$111,194           |
| Geotechnical & GeoEnv. Engineering          | \$200,000       | \$138,014             | \$338,014          | \$328,840            | \$9,174               | \$0                      | \$338,014              | \$137,397                | \$200,617           |
| Site Survey                                 | \$50,000        | \$5,000               | \$55,000           | \$55,000             | \$0                   | \$0                      | \$55,000               | \$40,590                 | \$14,410            |
| Survey of Existing Conditions / Wetlands    | \$25,000        | \$0                   | \$25,000           | \$0                  | \$25,000              | \$0                      | \$25,000               | \$0                      | \$25,000            |
| Hazardous Materials                         | \$200,000       | \$0                   | \$200,000          | \$172,700            | \$27,300              | \$0                      | \$200,000              | \$19,800                 | \$180,200           |
| Traffic Studies                             | \$50,000        | \$59,450              | \$109,450          | \$109,450            | \$0                   | \$0                      | \$109,450              | \$86,955                 | \$22,495            |
| Other Reimbursable Costs                    | \$50,000        | \$56,700              | \$106,700          | \$106,700            | \$0                   | \$0                      | \$106,700              | \$84,985                 | \$21,715            |
| Printing (Over the Minimum)                 | \$20,000        | \$0                   | \$20,000           | \$0                  | \$20,000              | \$0                      | \$20,000               | \$0                      | \$20,000            |
| A&E Feasibility Study                       | \$850,000       | \$0                   | \$850,000          | \$850,000            | \$0                   | \$0                      | \$850,000              | \$850,000                | \$0                 |
| Subtotal                                    | \$10,895,000    | \$0                   | \$10,895,000       | \$10,672,690         | \$222,310             | \$0                      | \$10,895,000           | \$6,115,477              | \$4,779,523         |
| <b>40 Administrative Costs</b>              |                 |                       |                    |                      |                       |                          |                        |                          |                     |
| OPM Feasibility Study                       | \$280,000       | \$55,500              | \$335,500          | \$335,500            | \$0                   | \$0                      | \$335,500              | \$335,500                | \$0                 |
| OPM Design Development                      | \$500,000       | \$0                   | \$500,000          | \$250,000            | \$250,000             | \$0                      | \$500,000              | \$250,000                | \$250,000           |
| OPM Construction Contract Documents         | \$500,000       | \$0                   | \$500,000          | \$500,000            | \$0                   | \$0                      | \$500,000              | \$213,432                | \$286,568           |
| OPM Bidding                                 | \$150,000       | \$0                   | \$150,000          | \$150,000            | \$0                   | \$0                      | \$150,000              | \$0                      | \$150,000           |
| OPM Construction Contract Admin             | \$3,300,000     | \$0                   | \$3,300,000        | \$3,175,000          | \$125,000             | \$0                      | \$3,300,000            | \$0                      | \$3,300,000         |
| OPM Closeout                                | \$500,000       | \$0                   | \$500,000          | \$216,569            | \$283,431             | \$0                      | \$500,000              | \$0                      | \$500,000           |
| OPM: Cost Estimates                         | \$90,000        | \$0                   | \$90,000           | \$54,000             | \$36,000              | \$0                      | \$90,000               | \$17,500                 | \$72,500            |
| Advertising                                 | \$5,000         | \$0                   | \$5,000            | \$1,876              | \$3,124               | \$0                      | \$5,000                | \$1,876                  | \$3,124             |
| Other Administrative Costs                  | \$200,000       | \$251,163             | \$451,163          | \$451,163            | \$0                   | \$100,000                | \$551,163              | \$6,550                  | \$544,613           |
| Other Project Costs (Moving)                | \$150,000       | \$0                   | \$150,000          | \$0                  | \$150,000             | \$0                      | \$150,000              | \$0                      | \$150,000           |
| Utility Fees                                | \$200,000       | \$0                   | \$200,000          | \$0                  | \$200,000             | \$0                      | \$200,000              | \$0                      | \$200,000           |
| Legal                                       | \$100,000       | \$0                   | \$100,000          | \$0                  | \$100,000             | \$0                      | \$100,000              | \$0                      | \$100,000           |
| Testing Services                            | \$400,000       | \$0                   | \$400,000          | \$54,746             | \$345,254             | \$0                      | \$400,000              | \$0                      | \$400,000           |
| Swing Space / Modular                       | \$750,000       | \$15,991              | \$765,991          | \$765,991            | \$0                   | \$0                      | \$765,991              | \$758,900                | \$7,091             |
| Environmental & Site (FS/SD)                | \$500,000       | -\$73,988             | \$426,012          | \$283,130            | \$142,882             | \$0                      | \$426,012              | \$273,130                | \$152,882           |
| Other Project Costs (FS/SD)                 | \$570,000       | \$24,374              | \$594,374          | \$594,374            | \$0                   | \$0                      | \$594,374              | \$593,174                | \$1,200             |
| Subtotal                                    | \$8,195,000     | \$273,040             | \$8,468,040        | \$6,832,349          | \$1,635,691           | \$100,000                | \$8,568,040            | \$2,450,061              | \$6,117,979         |
| <b>50 Furniture, Fixtures and Equipment</b> |                 |                       |                    |                      |                       |                          |                        |                          |                     |
| Furniture, Fixtures and Equipment           | \$1,587,500     | \$0                   | \$1,587,500        | \$0                  | \$1,587,500           | \$0                      | \$1,587,500            | \$0                      | \$1,587,500         |
| Equipment                                   | \$1,587,500     | \$0                   | \$1,587,500        | \$0                  | \$1,587,500           | \$0                      | \$1,587,500            | \$0                      | \$1,587,500         |
| Technology                                  |                 | \$0                   | \$0                | \$0                  | \$0                   | \$0                      | \$0                    | \$0                      | \$0                 |
| Subtotal                                    | \$3,175,000     | \$0                   | \$3,175,000        | \$0                  | \$3,175,000           | \$0                      | \$3,175,000            | \$0                      | \$3,175,000         |
| <b>Project Sub-Total</b>                    | \$123,786,394   | \$273,040             | \$124,059,434      | \$17,652,839         | \$106,406,595         | \$150,000                | \$124,209,434          | \$8,565,538              | \$115,643,895       |
| <b>70 Project Contingency</b>               |                 |                       |                    |                      |                       |                          |                        |                          |                     |
| Construction Contingency (Hard Cost)        | \$5,076,070     | \$0                   | \$5,076,070        | \$5,076,070          | -\$50,000             | \$5,026,070              |                        |                          | \$5,026,070         |
| Owner's Contingency (Soft Cost)             | \$1,149,319     | -\$273,040            | \$876,279          | \$876,279            | -\$100,000            | \$776,279                |                        |                          | \$776,279           |
| Subtotal                                    | \$6,225,389     | -\$273,040            | \$5,952,349        | \$5,952,349          | -\$150,000            | \$5,802,349              |                        |                          | \$5,802,349         |
| <b>Project Total</b>                        | \$130,011,783   | \$0                   | \$130,011,783      | \$17,652,839         | \$112,358,944         | \$0                      | \$130,011,783          | \$8,565,538              | \$121,446,245       |



Project Budget Adjustments

| Adjustment Item                                         | BRR       | Adjusted Amount | Date Approved | CODE   | Comments                                                             |
|---------------------------------------------------------|-----------|-----------------|---------------|--------|----------------------------------------------------------------------|
| Move to OPM FS to SC Contingency                        | C 14      | \$20,000.00     | 07/19/23      | 40-010 | Moved \$20k to cover OPM FS/SD Cost                                  |
| From SC Cont to OPM FS                                  | C 15      | (\$20,000.00)   | 07/19/23      | 70-500 | Moved \$20k to cover OPM FS/SD Cost                                  |
| Move to A/E FS from SC Contingency                      | FS BRR 01 | \$50,000.00     | 12/12/23      | 30-290 | Moved \$110k to Cover A/E FS/SD Cost                                 |
| Move to A/E FS from SC Contingency                      | C 16      | \$60,000.00     | 12/12/23      | 30-290 | Moved \$110k to Cover A/E FS/SD Cost                                 |
| From SC Cont to A/E FS                                  | C 17      | (\$60,000.00)   | 12/12/23      | 70-500 | Moved \$110k to Cover A/E FS/SD Cost                                 |
| From SC Cont to A/E FS                                  | C 25      | (\$50,000.00)   | 12/12/23      | 70-500 | Moved \$110k to Cover A/E FS/SD Cost                                 |
| Move back SC Contingency form OPM FS                    | C 08      | (\$20,000.00)   | 07/19/23      | 40-010 | Moved \$20k to cover OPM FS/SD Cost                                  |
| From OPM FS to SC Cont                                  | C 09      | \$20,000.00     | 07/19/23      | 70-500 | Moved \$20k to cover OPM FS/SD Cost                                  |
| Move A/E FS back to SC Contingency                      | C 11      | (\$60,000.00)   | 12/12/23      | 30-290 | Moved \$110k to Cover A/E FS/SD Cost                                 |
| To SC Cont from A/E FS                                  | C 12      | \$60,000.00     | 12/12/23      | 70-500 | Moved \$110k to Cover A/E FS/SD Cost                                 |
| Move to Other Project Costs from SC Cont                | C 26      | \$269.67        | 03/11/24      | 40-810 | Moved to cover Design Services Advertisement                         |
| From SC Cont to Other Project Costs                     | C 27      | (\$269.67)      | 03/11/24      | 70-500 | Moved to cover Design Services Advertisement                         |
| Move to Other Project Costs from SC Cont                | C 28      | \$2,750.00      | 05/29/24      | 40-810 | Move to cover LBA Amd 7                                              |
| From SC Cont to Other Project Costs                     | C 29      | (\$2,750.00)    | 05/29/24      | 70-500 | Move to cover LBA Amd 7                                              |
| Move to Other Project Costs from SC Cont                | C 30      | \$3,600.00      | 06/11/24      | 40-810 | Move to Cover Cartoon                                                |
| From SC Cont to Other Project Costs                     | C 31      | (\$3,600.00)    | 06/11/24      | 70-500 | Move to Cover Cartoon                                                |
| Move from Other Project Cost to SC Cont                 | FS BRR 01 | (\$50,000.00)   | 10/21/24      | 40-810 | Adjustment to coordinate to MSBA Propay System (No Cont Line)        |
| To SC Cont from Other Project Cost                      | C 13      | \$50,000.00     | 10/21/24      | 70-500 | Adjustment to coordinate to MSBA Propay System (No Cont Line)        |
| Move to Other Project Costs from SC Cont                | C 18      | (\$269.67)      | 10/21/24      | 40-810 | Adjustment to coordinate to MSBA Propay System (No Cont Line)        |
| From SC Cont to Other Project Costs                     | C 19      | \$269.67        | 10/21/24      | 70-500 | Adjustment to coordinate to MSBA Propay System (No Cont Line)        |
| Move to Other Project Costs from SC Cont                | C 20      | (\$2,750.00)    | 10/21/24      | 40-810 | Adjustment to coordinate to MSBA Propay System (No Cont Line)        |
| From SC Cont to Other Project Costs                     | C 21      | \$2,750.00      | 10/21/24      | 70-500 | Adjustment to coordinate to MSBA Propay System (No Cont Line)        |
| Move to Other Project Costs from SC Cont                | C 22      | (\$3,600.00)    | 10/21/24      | 40-810 | Adjustment to coordinate to MSBA Propay System (No Cont Line)        |
| From SC Cont to Other Project Costs                     | C 23      | \$3,600.00      | 10/21/24      | 70-500 | Adjustment to coordinate to MSBA Propay System (No Cont Line)        |
| Move to OPM FS from Other Project Cost                  | BRR 001   | (\$15,500.00)   | 12/16/24      | 40-810 | Moved \$15,500 to Cover Opm SD Cost Estimate                         |
| From Other Project Cost to OPM FS                       | BRR 001   | \$15,500.00     | 12/16/24      | 40-010 | Moved \$15,500 to Cover Opm SD Cost Estimate                         |
| Move to OPM FS from Other Project Cost                  | BRR 001   | (\$40,000.00)   | 02/04/25      | 40-810 | Moved \$40,000 to Cover OPM FS/SD Cost                               |
| From Other Project Cost to OPM FS                       | BRR 001   | \$40,000.00     | 02/04/25      | 40-010 | Moved \$40,000 to Cover OPM FS/SD Cost                               |
| Move to Other Project Costs from Env & site             | BRR 001   | \$79,873.61     | 03/10/25      | 40-810 | Moved to cover Designer Amd 13                                       |
| From Env. & Site to Other Project Cost                  | BRR 001   | (\$79,873.61)   | 03/10/25      | 40-800 | Moved to cover Designer Amd 13                                       |
| <b>END OF FS-SD</b>                                     |           |                 |               |        |                                                                      |
| Move to Other Project Cost (FS/SD) from A&E FS          | iPFA      | \$50,000.00     | 06/02/25      | 40-810 | Moved to correct for New PFA                                         |
| From A&E FS to Other Project Cost (FS/SD)               | iPFA      | (\$50,000.00)   | 06/02/25      | 30-290 | Moved to correct for New PFA                                         |
| Move to Owner's SC Cont from OPM FS                     | VOID      |                 | 06/02/25      | 40-810 | Moved to correct for New PFA (was \$55,500.) Correction Not needed   |
| From OPM FS to Owner's SC Cont                          | VOID      |                 | 06/02/25      | 40-010 | Moved to correct for New PFA (was -\$55,500.) Correction Not needed  |
| Move to Other Project Costs from Eviron & Site          | VOID      |                 | 06/02/25      | 40-810 | Moved to correct for New PFA (was \$105,500.) Correction Not needed  |
| Move to Owner's SC Cont from Eviron & Site              | VOID      |                 | 06/02/25      | 40-810 | Moved to correct for New PFA (was \$8,792.) Correction Not needed    |
| From Eviron & Site to Owner's SC Cont / Other PC        | VOID      |                 | 06/02/25      | 40-800 | Moved to correct for New PFA (was -\$114,292.) Correction Not needed |
| <b>Start of New PFA</b>                                 |           |                 |               |        |                                                                      |
| Move to Environ & Site from Owner's SC Const            | BRR 001   | \$5,886.00      | 06/02/25      | 40-800 | Moved to cover Designer Amd 14                                       |
| From Owner's SC Const to Eviron & Site                  | BRR 001   | (\$5,886.00)    | 06/02/25      | 70-500 | Moved to cover Designer Amd 14                                       |
| Move to A&E Const Doc from A&E Design Development       | BRR 001   | \$142,500.00    | 06/02/25      | 30-130 | Internal Budget Adjustments - LBA Amd 15                             |
| From A&E Design Development to A&E Const Doc            | BRR 001   | (\$142,500.00)  | 06/02/25      | 30-120 | Internal Budget Adjustments - LBA Amd 15                             |
| Move to A&E Const Admin from A&E Design Development     | BRR 001   | \$142,500.00    | 06/02/25      | 30-160 | Internal Budget Adjustments - LBA Amd 15                             |
| From A&E Design Development to A&E Const Admin          | BRR 001   | (\$142,500.00)  | 06/02/25      | 30-120 | Internal Budget Adjustments - LBA Amd 15                             |
| Move to Geotech from A&E Design Development             | BRR 001   | \$18,708.00     | 06/02/25      | 30-210 | Internal Budget Adjustments - LBA Amd 16                             |
| From A&E Design Development to Geotech                  | BRR 001   | (\$18,708.00)   | 06/02/25      | 30-120 | Internal Budget Adjustments - LBA Amd 16                             |
| Move to Traffic Studies from A&E Bidding / Negotiations | BRR 001   | \$59,450.00     | 07/14/25      | 30-260 | Internal Budget Adjustments - LBA Amd 17                             |
| From A&E Bidding / Negotiations to Traffic Studies      | BRR 001   | (\$59,450.00)   | 07/14/25      | 30-140 | Internal Budget Adjustments - LBA Amd 17                             |

| Adjustment Item                                          | BRR     | Adjusted Amount | Date<br>Approved | CODE      | Comments                                           |
|----------------------------------------------------------|---------|-----------------|------------------|-----------|----------------------------------------------------|
| Move to Other Reimbable Costs from Various               | BRR 001 | \$56,700.00     | 07/14/25         | 30-270    | Internal Budget Adjustments - LBA Amd 17           |
| From A&E Design Development to Other Reimbable Costs     | BRR 001 | (\$8,792.00)    | 07/14/25         | 30-120    | Internal Budget Adjustments - LBA Amd 17           |
| From A&E Bidding / Negotiations to Other Reimbable Costs | BRR 001 | (\$4,050.00)    | 07/14/25         | 30-140    | Internal Budget Adjustments - LBA Amd 17           |
| From A&E Closeout to Other Reimbable Costs               | BRR 001 | (\$43,858.00)   | 07/14/25         | 30-150    | Internal Budget Adjustments - LBA Amd 17           |
| Move to Site Survey from A&E Closeout                    | BRR 001 | \$5,000.00      | 08/14/25         | 30-230    | Internal Budget Adjustments - LBA Amd 18           |
| From A&E Closeout to Site Survey                         | BRR 001 | (\$5,000.00)    | 08/14/25         | 30-150    | Internal Budget Adjustments - LBA Amd 18           |
| Move to A&E Geotech from Other Basic Services            | BRR 001 | \$113,806.00    | 11/12/25         | 30-210    | Internal Budget Adjustments - LBA Amd 19           |
| from Other Basic Services to A&E Geotech                 | BRR 001 | (\$113,806.00)  | 11/12/25         | 30-200    | Internal Budget Adjustments - LBA Amd 19           |
| Move to A&E Geotech from A&E Closeout                    | BRR 001 | \$5,500.00      | 11/12/25         | 30-210    | Internal Budget Adjustments - LBA Amd 21           |
| from A&E Closeout to A&E Geotech                         | BRR 001 | (\$5,500.00)    | 11/12/25         | 30-150    | Internal Budget Adjustments - LBA Amd 21           |
| Move to Modular from SC Contingency                      | BRR 001 | \$1,624.19      | 11/12/25         | 40-751    | Budget Adjustments - Modulease CO 01               |
| From SC Contingency to Modular                           | BRR 001 | (\$1,624.19)    | 11/12/25         | 70-500    | Budget Adjustments - Modulease CO 01               |
| Move to Modular from SC Contingency                      | BRR 001 | \$4,000.00      | 11/12/25         | 40-751    | Budget Adjustments - Modulease CO 01               |
| From SC Contingency to Modular                           | BRR 001 | (\$4,000.00)    | 11/12/25         | 70-500    | Budget Adjustments - Modulease CO 01               |
| Move to Modular from SC Contingency                      | BRR 001 | \$8,273.74      | 12/15/25         | 40-751    | Budget Adjustments - Modular Relocation            |
| From SC Contingency to Modular                           | BRR 001 | (\$8,273.74)    | 12/15/25         | 70-500    | Budget Adjustments - Modular Relocation            |
| Move to Modular from SC Contingency                      | BRR 001 | \$2,093.00      | 03/16/26         | 40-751    | Budget Adjustments - Geinapp Amd 02                |
| From SC Contingency to Modular                           | BRR 001 | (\$2,093.00)    | 03/16/26         | 70-500    | Budget Adjustments - Geinapp Amd 02                |
| Move to Other Admin. Cost from SC Contingency            | BRR 001 | \$251,163.00    | 03/16/26         | 40-300    | Budget Adjustments - Reading Clerk Contract (Dave) |
| From SC Contingency to Other Admin. Cost                 | BRR 001 | (\$251,163.00)  | 03/16/26         | 70-500    | Budget Adjustments - Reading Clerk Contract (Dave) |
|                                                          |         |                 |                  |           |                                                    |
| <b>Total Approved Adjustments to Date</b>                |         | <b>\$0.00</b>   |                  | <b>\$</b> | <b>-</b>                                           |

**Town of Reading  
Killam Elementary School  
04/16/26**



**Committed Cost (Contracts/Pos)**

| VENDOR                            | AMOUNT                 | ISSUE DATE | SIGNED/ RETURN DATE | ENCUM (PO)              | CODE   | MSBA      | Notes                                                                              |
|-----------------------------------|------------------------|------------|---------------------|-------------------------|--------|-----------|------------------------------------------------------------------------------------|
| Lavallee Brensinger Architects    | -\$28,590.00           | 6/17/2025  | 07/14/25            | LBA Amd 17              | 40-800 | 0003-0000 | Deduct from LBA Amd 02 - Traffic Study (GPI)                                       |
| Lavallee Brensinger Architects    | \$50,160.00            | 6/17/2025  | 07/14/25            | LBA Amd 17              | 30-260 | 0204-1200 | Traffic Engineer (On-Ste)                                                          |
| Lavallee Brensinger Architects    | \$59,290.00            | 6/17/2025  | 07/14/25            | LBA Amd 17              | 30-260 | 0204-1200 | Traffic Engineering (off-site)                                                     |
| Lavallee Brensinger Architects    | \$77,000.00            | 6/17/2025  | 07/14/25            | LBA Amd 17              | 30-270 | 0203-9900 | Compliance Energy Modeling - TEDI, LEED and Backstop                               |
| Lavallee Brensinger Architects    | \$7,700.00             | 6/17/2025  | 07/14/25            | LBA Amd 17              | 30-270 | 0203-9900 | Tree Removal and Protection Plan                                                   |
| Lavallee Brensinger Architects    | \$24,750.00            | 8/13/2025  | 08/18/25            | LBA Amd 18              | 30-230 | 0204-0400 | Supplemental Survey - Charles & Haverhill Streets                                  |
| Daily Times Chronicle             | \$354.00               | 3/26/2025  | 08/18/25            | PO NA                   | 40-751 | 0603-0000 | District advertising for Modular Relocation IFB                                    |
| Daily Times Chronicle             | \$348.10               | 5/16/2025  | 08/18/25            | PO NA                   | 40-751 | 0603-0000 | District advertising for Modular Relocation IFB                                    |
| Modulease                         | \$714,400.00           | 5/5/2025   | 08/18/25            | Modulease Contract      | 40-751 | 0603-0000 | Contract for modular Relocation                                                    |
| ADF Painting Co                   | \$3,000.00             | 8/6/2025   | 08/18/25            | PO 26000411             | 40-751 | 0603-0000 | Exterior Painting - Modular Relocation                                             |
| Gienapp Architects                | \$10,447.73            | 8/14/2025  | 08/18/25            | GEINAPP Amd 01          | 40-751 | 0603-0000 | Amendment 01 for Reimbursable Costs                                                |
| Complete Cleaning Co              | \$3,500.00             | 6/23/2025  | 08/18/25            | MSA                     | 40-751 | 0603-0000 | Move contents from Classrooms to Gym                                               |
| Knox Company                      | \$535.00               | 8/14/2025  | 08/18/25            | PO 26000488-001         | 40-751 | 0603-0000 | Knoxbox Surface Mount Hinged Door - Modular Relocation                             |
| Lavallee Brensinger Architects    | \$113,806.00           | 9/26/2025  | 10/14/25            | LBA Amd 19              | 30-210 | 0204-0300 | Soil Pre-Characterization                                                          |
| Lavallee Brensinger Architects    | \$0.00                 | 9/18/2025  | 10/14/25            | LBA Amd 20              | Void   | Void      | Tree Survey (Voided - Submitted at \$7,623.00)                                     |
| Complete Cleaning Co              | \$140.00               | 10/1/2025  | 10/14/25            | MSA                     | 40-751 | 0603-0000 | Modular Deep Cleaning                                                              |
| Lavallee Brensinger Architects    | \$5,500.00             | 10/30/2025 | 10/31/25            | LBA Amd 21              | 30-210 | 0204-0300 | Additional Soil Pre-Characterization                                               |
| Comm-Tract Corp                   | \$14,129.48            | 8/28/2025  | 11/12/25            | PO NA                   | 40-751 | 0603-0000 | Modular Relocation - Fiber optic network                                           |
| Partners Technology               | \$2,270.88             | 8/19/2025  | 11/12/25            | PO 26000521             | 40-751 | 0603-0000 | Modular Relocation - Audio                                                         |
| Modulease                         | \$2,499.00             | 8/18/2025  | 11/12/25            | Modulease CO 01         | 40-751 | 0603-0000 | Modulease CO 01                                                                    |
| Convergint                        | \$4,000.00             | 11/22/2024 | 11/12/25            | MSA                     | 40-751 | 0603-0000 | Modular Relocation - Telecommunication Services                                    |
| Gov Connection Inc                | \$8,273.74             | 12/8/2025  | 12/15/25            | 26000243                | 40-751 | 0603-0000 | Modular Relocation - Computer Power Supply                                         |
| BidDocs Online Inc                | \$7,650.00             | 12/9/2025  | 12/15/25            | PO N/A                  | 40-300 | 0199-0000 | Bid Hosting                                                                        |
| Daily Times Chronicle             | \$1,372.00             | 1/29/2026  | 02/09/26            | PO NA                   | 40-200 | 0103-0000 | Newspaper Ad - Peer Review, Tax Consultant, Materials Testing, Early Bid & Prequal |
| Peer Review Recommndation - 4LEA  | \$37,513.00            | 12/15/2025 | 02/09/26            | 4LEAF Contract          | 40-300 | 0199-0000 | Peer Review Recommndation - Structural & Code                                      |
| Early Package Recommendation - Sy | \$147,800.00           | 1/20/2026  | 02/09/26            | Systems Contract        | 20-200 | 0502-0000 | Early Package Recommendation                                                       |
| Materials Testing Recommendation  | \$54,746.00            | 12/10/2025 | 02/09/26            | UTS Contract            | 40-700 | 0602-0000 | Materials Testing Recommendation                                                   |
| Gienapp Architects                | \$2,093.00             | 12/18/2025 | 03/16/26            | GEINAPP Amd 02          | 40-751 | 0603-0000 | Gienapp Remb. Services December 2025 - Modular Relocation                          |
| Daily Times Chronicle             | \$190.94               | 3/11/2026  | 03/16/26            | PO NA                   | 40-200 | 0103-0000 | Newspaper Ad - Elevator Prequal                                                    |
| David Dallaire - Facilities Clerk | \$406,000.00           | 2/18/2026  | 03/16/26            | David Dallaire Contract | 40-300 | 0102-9900 | Reading Clerk Salary                                                               |
| Daily Times Chronicle             | \$313.14               | 3/11/2026  | 04/22/26            | PO NA                   | 40-200 | 0103-0000 | Newspaper Ad - FSB and GC Bid posting                                              |
| Lavallee Brensinger Architects    | -\$9,174.00            | 4/9/2026   | 04/22/26            | LBA Amd 22              | 30-210 | 0204-0300 | LBA Amd 16 Geotech Fee Error Correction                                            |
| <b>TOTAL</b>                      | <b>\$17,652,838.62</b> |            |                     |                         |        |           | <b>\$17,652,838.62</b>                                                             |



Expenditures - Invoices/Requisitions

| Invoice Amount        | Vendor                         | Invoice Number | Invoice Date | Approval Date | CODE   | Propay Code | Propay Subm. # | Description                                                  |
|-----------------------|--------------------------------|----------------|--------------|---------------|--------|-------------|----------------|--------------------------------------------------------------|
| \$501,375.00          | Lavallee Brensinger Architects | 23025          | 12/16/25     | 01/20/26      | 30-130 | 0201-0500   |                | LBA Services November 2025 - CD                              |
| \$1,312.74            | Lavallee Brensinger Architects | 23025          | 12/16/25     | 01/20/26      | 30-210 | 0204-0300   |                | LBA Add Services November 2025 - Geotech                     |
| \$7,546.00            | Lavallee Brensinger Architects | 23025          | 12/16/25     | 01/20/26      | 30-210 | 0204-0300   |                | LBA Add Services November 2025 - Geoenvironmental            |
| \$50,194.10           | Lavallee Brensinger Architects | 23025          | 12/16/25     | 01/20/26      | 30-260 | 0204-1200   |                | LBA Add Services November 2025 - Traffic Engineer            |
| \$2,640.00            | Lavallee Brensinger Architects | 23025          | 12/16/25     | 01/20/26      | 30-270 | 0203-9900   |                | LBA Add Services November 2025 - Compliance Energy Modeling  |
| \$1,925.00            | Lavallee Brensinger Architects | 23025          | 12/16/25     | 01/20/26      | 30-270 | 0203-9900   |                | LBA Add Services November 2025 - Tree Removal and Protection |
| \$3,712.50            | Lavallee Brensinger Architects | 23025          | 12/16/25     | 01/20/26      | 30-230 | 0204-0400   |                | LBA Add Services November 2025 - Supplemental Survey         |
| \$33,733.00           | Colliers Project Leaders       | 1132845        | 01/07/26     | 01/20/26      | 40-030 | 0102-0500   |                | CPL Services December 2025 - CD                              |
| \$350.00              | BidDocs Online                 | 25-9KRD-1      | 01/26/26     | 02/09/26      | 40-300 | 0199-0000   |                | 30B Switchgear - Online Bid Hosting                          |
| \$501,375.00          | Lavallee Brensinger Architects | 23076          | 01/13/26     | 02/09/26      | 30-130 | 0201-0500   |                | LBA Services December 2025 - CD                              |
| \$1,783.50            | Lavallee Brensinger Architects | 23076          | 01/13/26     | 02/09/26      | 30-260 | 0204-1200   |                | LBA Add Services December 2025 - Traffic Engineer            |
| \$1,925.00            | Lavallee Brensinger Architects | 23076          | 01/13/26     | 02/09/26      | 30-270 | 0203-9900   |                | LBA Add Services December 2025 - Tree Removal and Protection |
| \$309.75              | Daily Times Chronicle          | 251245         | 11/25/25     | 02/09/26      | 40-200 | 0103-0000   |                | NewsPaper Ad - Materials Testing                             |
| \$272.88              | Daily Times Chronicle          | 251246         | 11/25/25     | 02/09/26      | 40-200 | 0103-0000   |                | NewsPaper Ad - Peer Review                                   |
| \$324.50              | Daily Times Chronicle          | 251247         | 11/25/25     | 02/09/26      | 40-200 | 0103-0000   |                | NewsPaper Ad - Tax Consultant                                |
| \$243.38              | Daily Times Chronicle          | 251305         | 12/14/25     | 02/09/26      | 40-200 | 0103-0000   |                | NewsPaper Ad - Early Bid Switchgear                          |
| \$221.49              | Daily Times Chronicle          | 260087         | 02/04/26     | 02/09/26      | 40-200 | 0103-0000   |                | NewsPaper Ad - Prequal                                       |
| \$2,093.00            | Gienapp Architects             | 682.29-R2      | 12/18/25     | 03/16/26      | 40-751 | 0603-0000   |                | Gienapp Remb. Services December 2025 - Modular Relocation    |
| \$501,375.00          | Lavallee Brensinger Architects | 23289          | 02/10/26     | 03/16/26      | 30-130 | 0201-0500   |                | LBA Services January 2026 - CD                               |
| \$720.72              | Lavallee Brensinger Architects | 23289          | 02/10/26     | 03/16/26      | 30-210 | 0204-0300   |                | LBA Add Services January 2026 - Geotech                      |
| \$1,155.00            | Lavallee Brensinger Architects | 23289          | 02/10/26     | 03/16/26      | 30-230 | 0204-0400   |                | LBA Add Services January 2026 - Acoustic Survey              |
| \$1,398.53            | Lavallee Brensinger Architects | 23289          | 02/10/26     | 03/16/26      | 30-270 | 0203-9900   |                | LBA Add Services January 2026 - Other Reimbursables          |
| \$9,959.40            | Lavallee Brensinger Architects | 23289          | 02/10/26     | 03/16/26      | 30-260 | 0204-1200   |                | LBA Add Services January 2026 - Traffic Engineer             |
| \$6,710.00            | Lavallee Brensinger Architects | 23289          | 02/10/26     | 03/16/26      | 30-270 | 0203-9900   |                | LBA Add Services January 2026 - Compliance Energy Modeling   |
| \$108,024.40          | Lavallee Brensinger Architects | 23289          | 02/10/26     | 03/16/26      | 30-210 | 0204-0300   |                | LBA Add Services January 2026 - Soil Pre-Characterization    |
| \$63,340.00           | Colliers Project Leaders       | 1143662        | 02/05/26     | 03/16/26      | 40-030 | 0102-0500   |                | CPL Services January 2026 - CD                               |
| \$42,122.00           | Colliers Project Leaders       | 1153042        | 03/05/26     | 03/16/26      | 40-030 | 0102-0500   |                | CPL Services February 2026 - CD                              |
| \$190.94              | Daily Times Chronicle          | 260201         | 03/11/26     | 03/16/26      | 40-200 | 0103-0000   |                | NewsPaper Ad - Elevator Prequal                              |
| \$313.14              | Daily Times Chronicle          | 260329         | 04/07/26     | 04/22/26      | 40-200 | 0103-0000   |                | NewsPaper Ad - FSB and GC Bid posting                        |
| \$1,200.00            | David Dallaire                 | DDCOW01        | 04/01/26     | 04/22/26      | 40-300 | 0102-9900   |                | David Dallaire - January 2026 Services                       |
| \$2,500.00            | David Dallaire                 | DDCOW02        | 04/01/26     | 04/22/26      | 40-300 | 0102-9900   |                | David Dallaire - February 2026 Services                      |
| \$2,500.00            | David Dallaire                 | DDCOW03        | 04/01/26     | 04/22/26      | 40-300 | 0102-9900   |                | David Dallaire - March 2026 Services                         |
| \$501,375.00          | Lavallee Brensinger Architects | 23495          | 03/20/26     | 04/22/26      | 30-130 | 0201-0500   |                | LBA Services February 2026 - CD                              |
| \$180.18              | Lavallee Brensinger Architects | 23495          | 03/20/26     | 04/22/26      | 30-210 | 0204-0300   |                | LBA Add Services February 2026 - Geotech                     |
| \$5,610.00            | Lavallee Brensinger Architects | 23495          | 03/20/26     | 04/22/26      | 30-270 | 0203-9900   |                | LBA Add Services February 2026 - Compliance Energy Modeling  |
| \$2,890.80            | Lavallee Brensinger Architects | 23495          | 03/20/26     | 04/22/26      | 30-210 | 0204-0300   |                | LBA Add Services February 2026 - Soil Pre-Characterization   |
| \$67,504.00           | Colliers Project Leaders       | 1162442        | 04/07/26     | 04/22/26      | 40-030 | 0102-0500   |                | CPL Services March 2026 - CD                                 |
| <b>\$8,565,538.49</b> | <b>Total Spent to Date</b>     |                |              |               |        |             |                | <b>\$8,565,538.49</b>                                        |

# Killam Elementary School

## Estimated Project Cash Flow Sheet

|                          | Month |        | OPM       | Designer & Consultants | FF&E & Misc | Construction | Contingency | Estimated Outlay | Actual outlay | Est Cum      | Act Cum     |
|--------------------------|-------|--------|-----------|------------------------|-------------|--------------|-------------|------------------|---------------|--------------|-------------|
| Feasibility Study Period | 1     | Aug-23 | \$8,203   |                        |             |              |             | \$8,203          | \$620         | \$8,203      | \$620       |
|                          | 2     | Sep-23 | \$15,096  |                        |             |              |             | \$15,096         | \$11,903      | \$23,299     | \$12,523    |
|                          | 3     | Oct-23 | \$15,096  |                        |             |              |             | \$15,096         | \$8,303       | \$38,395     | \$20,825    |
|                          | 4     | Nov-23 | \$15,096  |                        |             |              |             | \$15,096         | \$7,433       | \$53,491     | \$28,258    |
|                          | 5     | Dec-23 | \$14,025  |                        |             |              |             | \$14,025         | \$0           | \$67,516     | \$28,258    |
|                          | 6     | Jan-24 | \$14,584  | \$20,000               |             |              |             | \$34,584         | \$32,431      | \$102,100    | \$60,689    |
|                          | 7     | Feb-24 | \$14,584  | \$50,000               |             |              |             | \$64,584         | \$60,074      | \$166,684    | \$120,763   |
|                          | 8     | Mar-24 | \$14,584  | \$75,000               |             |              |             | \$89,584         | \$0           | \$256,268    | \$120,763   |
|                          | 9     | Apr-24 | \$14,584  | \$75,000               |             |              |             | \$89,584         | \$91,282      | \$345,852    | \$212,045   |
|                          | 10    | May-24 | \$14,584  | \$75,000               | \$2,500     |              |             | \$92,084         | \$141,991     | \$437,936    | \$354,036   |
|                          | 11    | Jun-24 | \$14,584  | \$75,000               | \$2,500     |              |             | \$92,084         | \$74,197      | \$530,020    | \$428,233   |
|                          | 12    | Jul-24 | \$14,584  | \$75,000               |             |              |             | \$89,584         | \$0           | \$619,604    | \$428,233   |
|                          | 13    | Aug-24 | \$14,584  | \$75,000               |             |              |             | \$89,584         | \$156,873     | \$709,188    | \$585,106   |
| Schematic Design         | 14    | Sep-24 | \$14,584  | \$75,000               |             |              |             | \$89,584         | \$219,660     | \$798,772    | \$804,766   |
|                          | 15    | Oct-24 | \$14,584  | \$75,000               |             |              |             | \$89,584         | \$88,483      | \$888,356    | \$893,249   |
|                          | 16    | Nov-24 | \$14,584  | \$75,000               |             |              |             | \$89,584         | \$23,026      | \$977,940    | \$916,275   |
|                          | 17    | Dec-24 | \$14,584  | \$75,000               |             |              |             | \$89,584         | \$139,799     | \$1,067,524  | \$1,056,073 |
|                          | 18    | Jan-25 | \$15,174  | \$75,000               |             |              |             | \$90,174         | \$181,969     | \$1,157,698  | \$1,238,043 |
|                          | 19    | Feb-25 | \$17,245  | \$75,000               |             |              |             | \$92,245         | \$0           | \$1,249,943  | \$1,238,043 |
|                          | 20    | Mar-25 | \$25,000  | \$75,000               |             |              |             | \$100,000        | \$0           | \$1,349,943  | \$1,238,043 |
| Funding                  | 21    | Apr-25 | \$25,000  | \$300,000              | \$25,000    |              |             | \$350,000        | \$0           | \$1,699,943  | \$1,238,043 |
|                          | 22    | May-25 | \$50,557  | \$300,000              | \$25,000    |              |             | \$375,557        | \$0           | \$2,075,500  | \$1,238,043 |
| Design Developm          | 23    | Jun-25 | \$66,000  | \$750,000              | \$35,000    |              |             | \$851,000        | \$579,060     | \$2,926,500  | \$1,817,103 |
|                          | 24    | Jul-25 | \$66,000  | \$750,000              | \$450,000   |              | \$25,000    | \$1,291,000      | \$609,774     | \$4,217,500  | \$2,426,877 |
|                          | 25    | Aug-25 | \$102,000 | \$750,000              | \$350,000   |              | \$25,000    | \$1,227,000      | \$1,498,900   | \$5,444,500  | \$3,925,776 |
| Construction Documents   | 26    | Sep-25 | \$65,000  | \$475,000              | \$10,000    |              | \$25,000    | \$575,000        | \$52,410      | \$6,019,500  | \$3,978,186 |
|                          | 27    | Oct-25 | \$95,000  | \$475,000              | \$10,000    |              | \$25,000    | \$605,000        | \$753,568     | \$6,624,500  | \$4,731,754 |
|                          | 28    | Nov-25 | \$65,000  | \$475,000              | \$10,000    |              | \$25,000    | \$575,000        | \$1,345,814   | \$7,199,500  | \$6,077,568 |
|                          | 29    | Dec-25 | \$122,000 | \$475,000              | \$10,000    |              | \$25,000    | \$632,000        | \$57,565      | \$7,831,500  | \$6,135,133 |
|                          | 30    | Jan-26 | \$86,000  | \$475,000              | \$10,000    |              | \$25,000    | \$596,000        | \$602,438     | \$8,427,500  | \$6,737,571 |
|                          | 31    | Feb-26 | \$104,000 | \$475,000              | \$10,000    |              | \$25,000    | \$614,000        | \$506,806     | \$9,041,500  | \$7,244,376 |
|                          | 32    | Mar-26 | \$128,000 | \$475,000              | \$10,000    |              | \$25,000    | \$638,000        | \$737,089     | \$9,679,500  | \$7,981,465 |
|                          | 33    | Apr-26 | \$128,000 | \$185,000              | \$10,000    |              | \$50,000    | \$373,000        | \$584,073     | \$10,052,500 | \$8,565,538 |
| Bid                      | 34    | May-26 | \$128,000 | \$185,000              | \$10,000    |              | \$50,000    | \$373,000        | \$0           | \$10,425,500 |             |
| Phase                    | 35    | Jun-26 | \$128,000 | \$150,000              | \$10,000    | \$750,000    | \$50,000    | \$1,088,000      | \$0           | \$11,513,500 |             |
|                          | 36    | Jul-26 | \$128,000 | \$150,000              | \$10,000    | \$1,500,000  | \$50,000    | \$1,838,000      | \$0           | \$13,351,500 |             |
|                          | 37    | Aug-26 | \$128,000 | \$150,000              | \$10,000    | \$2,250,000  | \$75,000    | \$2,613,000      | \$0           | \$15,964,500 |             |
|                          | 38    | Sep-26 | \$121,000 | \$150,000              | \$10,000    | \$4,500,000  | \$150,000   | \$4,931,000      | \$0           | \$20,895,500 |             |
|                          | 39    | Oct-26 | \$121,000 | \$150,000              | \$10,000    | \$5,500,000  | \$200,000   | \$5,981,000      | \$0           | \$26,876,500 |             |
|                          | 40    | Nov-26 | \$121,000 | \$150,000              | \$10,000    | \$6,500,000  | \$200,000   | \$6,981,000      | \$0           | \$33,857,500 |             |
|                          | 41    | Dec-26 | \$121,000 | \$150,000              | \$10,000    | \$6,500,000  | \$300,000   | \$7,081,000      | \$0           | \$40,938,500 |             |
|                          | 42    | Jan-27 | \$126,000 | \$150,000              | \$10,000    | \$6,500,000  | \$300,000   | \$7,086,000      | \$0           | \$48,024,500 |             |
|                          | 43    | Feb-27 | \$126,000 | \$150,000              | \$10,000    | \$6,500,000  | \$300,000   | \$7,086,000      | \$0           | \$55,110,500 |             |
|                          | 44    | Mar-27 | \$126,000 | \$150,000              | \$10,000    | \$6,500,000  | \$300,000   | \$7,086,000      | \$0           | \$62,196,500 |             |
|                          | 45    | Apr-27 | \$126,000 | \$150,000              | \$10,000    | \$6,500,000  | \$200,000   | \$6,986,000      | \$0           | \$69,182,500 |             |
|                          | 46    | May-27 | \$126,000 | \$150,000              | \$10,000    | \$6,500,000  | \$200,000   | \$6,986,000      | \$0           | \$76,168,500 |             |
|                          | 47    | Jun-27 | \$126,000 | \$150,000              | \$10,000    | \$5,500,000  | \$200,000   | \$5,986,000      | \$0           | \$82,154,500 |             |
|                          | 48    | Jul-27 | \$126,000 | \$150,000              | \$10,000    | \$4,500,000  | \$300,000   | \$5,086,000      | \$0           | \$87,240,500 |             |

|                           | Month         |             | OPM          | Designer & Consultants | FF&E & Misc   | Construction | Contingency   | Estimated Outlay | Actual outlay | Est Cum       | Act Cum |
|---------------------------|---------------|-------------|--------------|------------------------|---------------|--------------|---------------|------------------|---------------|---------------|---------|
| Construction              | 49            | Aug-27      | \$126,000    | \$150,000              | \$50,000      | \$4,500,000  | \$300,000     | \$5,126,000      | \$0           | \$92,366,500  |         |
|                           | 50            | Sep-27      | \$126,000    | \$150,000              | \$50,000      | \$4,000,000  | \$300,000     | \$4,626,000      | \$0           | \$96,992,500  |         |
|                           | 51            | Oct-27      | \$133,000    | \$150,000              | \$100,000     | \$4,000,000  | \$300,000     | \$4,683,000      | \$0           | \$101,675,500 |         |
|                           | 52            | Nov-27      | \$154,000    | \$150,000              | \$1,750,000   | \$4,000,000  | \$300,000     | \$6,354,000      | \$0           | \$108,029,500 |         |
|                           | 53            | Dec-27      | \$154,000    | \$100,000              | \$1,100,000   | \$3,500,000  | \$250,000     | \$5,104,000      | \$0           | \$113,133,500 |         |
|                           | 54            | Jan-28      | \$127,000    | \$100,000              | \$250,000     | \$250,000    | \$175,000     | \$902,000        | \$0           | \$114,035,500 |         |
|                           | 55            | Feb-28      | \$127,000    | \$100,000              | \$250,000     | \$250,000    | \$175,000     | \$902,000        | \$0           | \$114,937,500 |         |
|                           | 56            | Mar-28      | \$108,000    | \$100,000              | \$25,000      | \$2,500,000  | \$175,000     | \$2,908,000      | \$0           | \$117,845,500 |         |
|                           | 57            | Apr-28      | \$100,000    | \$100,000              | \$25,000      | \$1,500,000  | \$150,000     | \$1,875,000      | \$0           | \$119,720,500 |         |
|                           | 58            | May-28      | \$100,000    | \$100,000              | \$25,000      | \$1,000,000  | \$100,000     | \$1,325,000      | \$0           | \$121,045,500 |         |
|                           | 59            | Jun-28      | \$100,000    | \$100,000              | \$25,000      | \$1,500,000  | \$100,000     | \$1,825,000      | \$0           | \$122,870,500 |         |
|                           | 60            | Jul-28      | \$100,000    | \$100,000              | \$25,000      | \$1,500,000  | \$100,000     | \$1,825,000      | \$0           | \$124,695,500 |         |
|                           | 61            | Aug-28      | \$100,000    | \$100,000              | \$25,000      | \$1,250,000  | \$100,000     | \$1,575,000      | \$0           | \$126,270,500 |         |
|                           | 62            | Sep-28      | \$82,000     | \$100,000              | \$25,000      | \$1,000,000  | \$100,000     | \$1,307,000      | \$0           | \$127,577,500 |         |
|                           | 63            | Oct-28      | \$82,000     | \$100,000              | \$25,000      | \$700,000    | \$100,000     | \$1,007,000      | \$0           | \$128,584,500 |         |
|                           | 64            | Nov-28      | \$82,000     | \$100,000              | \$25,000      | \$71,394     | \$100,000     | \$378,394        | \$0           | \$128,962,894 |         |
| Commissioning & Close out | 65            | Dec-28      | \$82,000     | \$50,000               | \$25,000      |              | \$100,000     | \$257,000        | \$0           | \$129,219,894 |         |
|                           | 66            | Jan-29      | \$58,000     | \$50,000               | \$25,000      |              | \$100,000     | \$233,000        | \$0           | \$129,452,894 |         |
|                           | 67            | Feb-29      | \$51,000     | \$40,000               | \$15,000      |              | \$50,000      | \$156,000        | \$0           | \$129,608,894 |         |
|                           | 68            | Mar-29      | \$51,000     | \$40,000               | \$10,000      |              | \$25,000      | \$126,000        | \$0           | \$129,734,894 |         |
|                           | 69            | Apr-29      | \$19,000     | \$40,000               | \$5,000       |              | \$25,000      | \$89,000         | \$0           | \$129,823,894 |         |
|                           | 70            | May-29      | \$15,000     | \$40,000               | \$2,500       |              | \$25,000      | \$82,500         | \$0           | \$129,906,394 |         |
|                           | 71            | Jun-29      | \$15,000     | \$40,000               | \$2,500       |              | \$25,000      | \$82,500         | \$0           | \$129,988,894 |         |
|                           | 72            | Jul-29      | \$3,000      | \$5,208                |               |              | \$14,681      | \$22,889         | \$0           | \$130,011,783 |         |
|                           |               |             |              |                        |               |              |               |                  |               |               |         |
|                           | \$130,011,783 | \$5,375,500 | \$11,795,208 | \$4,980,000            | \$101,521,394 | \$6,339,681  | \$130,011,783 | \$8,565,538      |               |               |         |

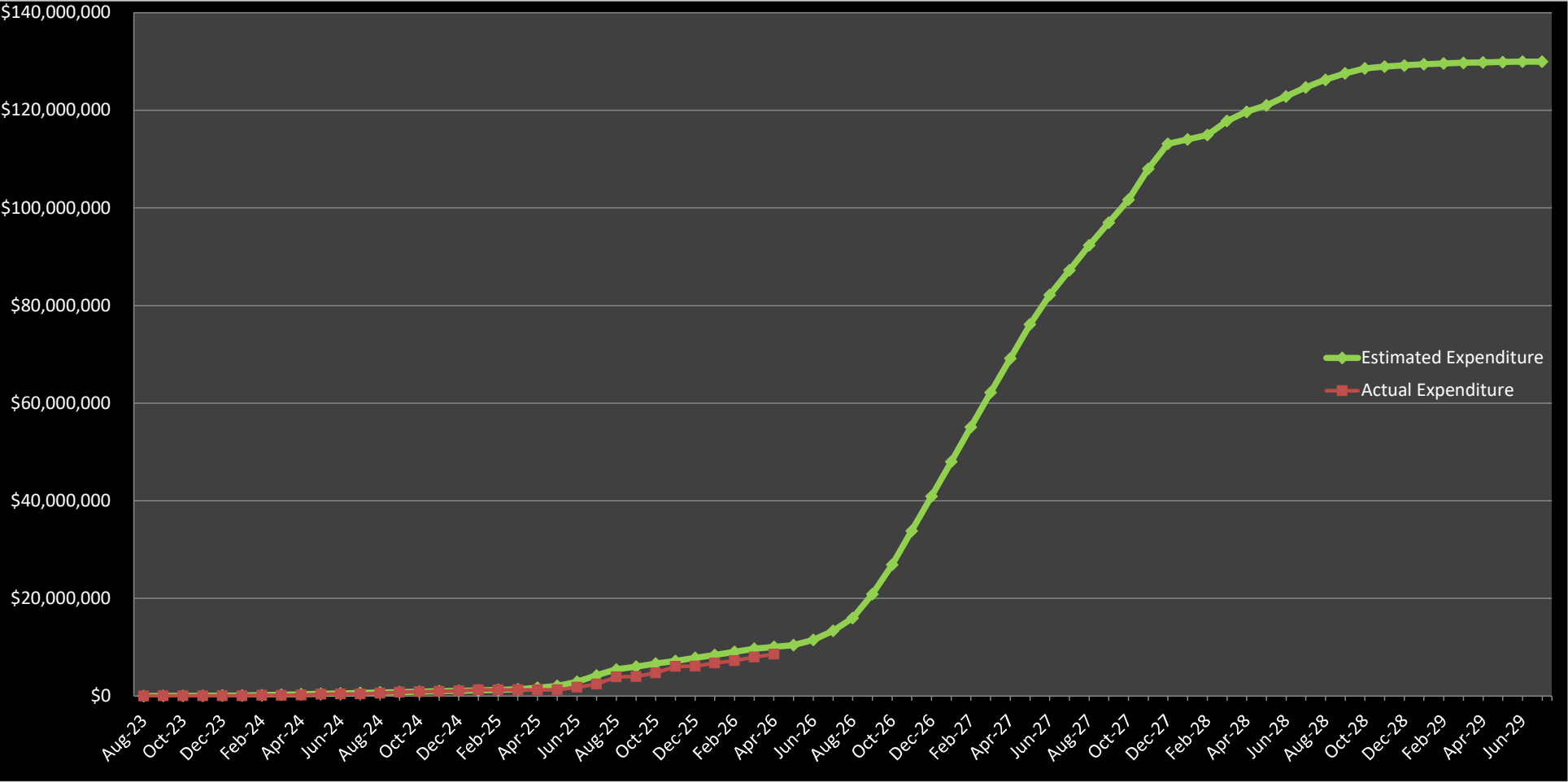


Town of Reading  
Killam Elementary School  
Estimated Project Cash Flow Graph



Project Leaders

April 16, 2026



April 14, 2026

Jayne Wellman  
Town Manager  
Town of Reading  
16 Lowell St  
Reading, MA 01867

**Subject: J Warren Killam Elementary School Designer Services  
Invoice # 23495**

Dear Ms. Wellman:

Colliers Project Leaders has reviewed the attached invoice and finds that the invoice is in compliance with the contract and the amount is appropriate for the scope of services delivered during this time period.

The referenced invoice is #23495 for Lavallee Brensinger Architects, for the Month of February 2026. The total recommended Payment is \$ \$510,055.98

We recommend payment of this amount, using the following ProPay Codes and Breakdowns.

| Invoice Number | Task                       | Request This Period | ProPay Code |
|----------------|----------------------------|---------------------|-------------|
| 23495          | Construction Documents     | \$501,375.00        | 0201-0500   |
| 23495          | Geotechnical               | \$180.18            | 0204-0300   |
| 23495          | Compliance Energy Modeling | \$5,610.00          | 0203-9900   |
| 23495          | Soil Pre-characterization  | \$2,890.80          | 0204-0300   |

Please feel free to contact me at (508) 326 6078 if you have any questions concerning this invoice.

Sincerely,



Justin Ferdenzi,  
Project Manager  
Justin.ferdenzi@collierseng.com  
Attachments: 2026 02 LBA Inv#23495

LAVALLEE | BRENSINGER ARCHITECTS

155 Dow Street, Suite 400  
Manchester, NH 03101  
603-622-5450

Matthew Kraunelis  
Town of Reading MA  
16 Lowell Street  
Reading, MA 01867

March 20, 2026  
Project No: 23-106-00  
Invoice No: 23495  
Customer PO # 23004647-001

Invoice Total: \$510,055.98

Project 23-106-00 Reading Killam Elementary School

Professional Services from February 1, 2026 to February 28, 2026

|                  |     |                                    |                      |              |
|------------------|-----|------------------------------------|----------------------|--------------|
| Task             | 025 | Feasibility Study                  |                      |              |
| Fee              |     |                                    |                      |              |
| Total Fee        |     | 400,000.00                         |                      |              |
| Percent Complete |     | 100.00                             | Total Earned         | 400,000.00   |
|                  |     |                                    | Previous Fee Billing | 400,000.00   |
|                  |     |                                    | Current Fee Billing  | 0.00         |
|                  |     |                                    | Total Fee            | 0.00         |
|                  |     |                                    | Total this Task      | 0.00         |
| Task             | 026 | Reimbursable Expenses              |                      |              |
|                  |     |                                    | Total this Task      | 0.00         |
| Task             | 100 | Basic Services                     |                      |              |
| Phase            | 002 | Schematic Design                   |                      |              |
| Fee              |     |                                    |                      |              |
| Total Fee        |     | 450,000.00                         |                      |              |
| Percent Complete |     | 100.00                             | Total Earned         | 450,000.00   |
|                  |     |                                    | Previous Fee Billing | 450,000.00   |
|                  |     |                                    | Current Fee Billing  | 0.00         |
|                  |     |                                    | Total Fee            | 0.00         |
|                  |     |                                    | Total this Phase     | 0.00         |
| Phase            | 003 | Design Development - 0201-0400     |                      |              |
| Fee              |     |                                    |                      |              |
| Total Fee        |     | 1,887,500.00                       |                      |              |
| Percent Complete |     | 100.00                             | Total Earned         | 1,887,500.00 |
|                  |     |                                    | Previous Fee Billing | 1,887,500.00 |
|                  |     |                                    | Current Fee Billing  | 0.00         |
|                  |     |                                    | Total Fee            | 0.00         |
|                  |     |                                    | Total this Phase     | 0.00         |
| Phase            | 004 | Construction Documents - 0201-0500 |                      |              |
| Fee              |     |                                    |                      |              |

|                  |           |                                         |                         |                     |
|------------------|-----------|-----------------------------------------|-------------------------|---------------------|
| Project          | 23-106-00 | Reading Killam Elementary School        | Invoice                 | 23495               |
| Total Fee        |           | 3,342,500.00                            |                         |                     |
| Percent Complete |           | 90.00                                   | Total Earned            | 3,008,250.00        |
|                  |           |                                         | Previous Fee Billing    | 2,506,875.00        |
|                  |           |                                         | Current Fee Billing     | 501,375.00          |
|                  |           |                                         | <b>Total Fee</b>        | <b>501,375.00</b>   |
|                  |           |                                         | <b>Total this Phase</b> | <b>\$501,375.00</b> |
| <hr/>            |           |                                         |                         |                     |
| Phase            | 005       | Bidding & Negotiation - 0201-0600       |                         |                     |
| <b>Fee</b>       |           |                                         |                         |                     |
| Total Fee        |           | 286,500.00                              |                         |                     |
| Percent Complete |           | 0.00                                    | Total Earned            | 0.00                |
|                  |           |                                         | Previous Fee Billing    | 0.00                |
|                  |           |                                         | Current Fee Billing     | 0.00                |
|                  |           |                                         | <b>Total Fee</b>        | <b>0.00</b>         |
|                  |           |                                         | <b>Total this Phase</b> | <b>0.00</b>         |
| <hr/>            |           |                                         |                         |                     |
| Phase            | 006       | Construction Administration - 0201-0700 |                         |                     |
| <b>Fee</b>       |           |                                         |                         |                     |
| Total Fee        |           | 3,342,500.00                            |                         |                     |
| Percent Complete |           | 0.00                                    | Total Earned            | 0.00                |
|                  |           |                                         | Previous Fee Billing    | 0.00                |
|                  |           |                                         | Current Fee Billing     | 0.00                |
|                  |           |                                         | <b>Total Fee</b>        | <b>0.00</b>         |
|                  |           |                                         | <b>Total this Phase</b> | <b>0.00</b>         |
| <hr/>            |           |                                         |                         |                     |
| Phase            | 007       | Closeout - 0201-0800                    |                         |                     |
| <b>Fee</b>       |           |                                         |                         |                     |
| Total Fee        |           | 191,000.00                              |                         |                     |
| Percent Complete |           | 0.00                                    | Total Earned            | 0.00                |
|                  |           |                                         | Previous Fee Billing    | 0.00                |
|                  |           |                                         | Current Fee Billing     | 0.00                |
|                  |           |                                         | <b>Total Fee</b>        | <b>0.00</b>         |
|                  |           |                                         | <b>Total this Phase</b> | <b>0.00</b>         |
|                  |           |                                         | <b>Total this Task</b>  | <b>\$501,375.00</b> |
| <hr/>            |           |                                         |                         |                     |
| Task             | 101       | Reimbursable Expenses - Basic           |                         |                     |
|                  |           |                                         | <b>Total this Task</b>  | <b>0.00</b>         |
| <hr/>            |           |                                         |                         |                     |
| Task             | 200       | Add Services                            |                         |                     |
| Phase            | 001       | Amendment #1 - Survey                   |                         |                     |
| <b>Fee</b>       |           |                                         |                         |                     |
| Total Fee        |           | 26,400.00                               |                         |                     |
| Percent Complete |           | 100.00                                  | Total Earned            | 26,400.00           |
|                  |           |                                         | Previous Fee Billing    | 26,400.00           |
|                  |           |                                         | Current Fee Billing     | 0.00                |
|                  |           |                                         | <b>Total Fee</b>        | <b>0.00</b>         |

|                                                                                          |            |                                         |           |         |       |
|------------------------------------------------------------------------------------------|------------|-----------------------------------------|-----------|---------|-------|
| Project                                                                                  | 23-106-00  | Reading Killam Elementary School        |           | Invoice | 23495 |
| Total this Phase                                                                         |            |                                         |           |         | 0.00  |
| <hr/>                                                                                    |            |                                         |           |         |       |
| Phase                                                                                    | 002        | Amendment #2 - Traffic                  |           |         |       |
| This phase will not be billed any further, remaining funds have been moved to phase 015. |            |                                         |           |         |       |
| Fee                                                                                      |            |                                         |           |         |       |
| Total Fee                                                                                | 120,450.00 |                                         |           |         |       |
| Percent Complete                                                                         | 76.2639    | Total Earned                            | 91,859.90 |         |       |
|                                                                                          |            | Previous Fee Billing                    | 91,859.90 |         |       |
|                                                                                          |            | Current Fee Billing                     | 0.00      |         |       |
|                                                                                          |            | Total Fee                               |           | 0.00    |       |
| Total this Phase                                                                         |            |                                         |           |         | 0.00  |
| <hr/>                                                                                    |            |                                         |           |         |       |
| Phase                                                                                    | 003        | Amendment #3 - HazMat                   |           |         |       |
| Fee                                                                                      |            |                                         |           |         |       |
| Total Fee                                                                                | 4,950.00   |                                         |           |         |       |
| Percent Complete                                                                         | 100.00     | Total Earned                            | 4,950.00  |         |       |
|                                                                                          |            | Previous Fee Billing                    | 4,950.00  |         |       |
|                                                                                          |            | Current Fee Billing                     | 0.00      |         |       |
|                                                                                          |            | Total Fee                               |           | 0.00    |       |
| Total this Phase                                                                         |            |                                         |           |         | 0.00  |
| <hr/>                                                                                    |            |                                         |           |         |       |
| Phase                                                                                    | 004        | Amendment #4 - Environmental            |           |         |       |
| Fee                                                                                      |            |                                         |           |         |       |
| Total Fee                                                                                | 14,520.00  |                                         |           |         |       |
| Percent Complete                                                                         | 100.00     | Total Earned                            | 14,520.00 |         |       |
|                                                                                          |            | Previous Fee Billing                    | 14,520.00 |         |       |
|                                                                                          |            | Current Fee Billing                     | 0.00      |         |       |
|                                                                                          |            | Total Fee                               |           | 0.00    |       |
| Total this Phase                                                                         |            |                                         |           |         | 0.00  |
| <hr/>                                                                                    |            |                                         |           |         |       |
| Phase                                                                                    | 005        | Amendment #5 - GeoTech                  |           |         |       |
| Fee                                                                                      |            |                                         |           |         |       |
| Total Fee                                                                                | 41,800.00  |                                         |           |         |       |
| Percent Complete                                                                         | 100.00     | Total Earned                            | 41,800.00 |         |       |
|                                                                                          |            | Previous Fee Billing                    | 41,800.00 |         |       |
|                                                                                          |            | Current Fee Billing                     | 0.00      |         |       |
|                                                                                          |            | Total Fee                               |           | 0.00    |       |
| Total this Phase                                                                         |            |                                         |           |         | 0.00  |
| <hr/>                                                                                    |            |                                         |           |         |       |
| Phase                                                                                    | 006        | Amendment #6 - Soil Testing - 0003-0000 |           |         |       |
| Fee                                                                                      |            |                                         |           |         |       |
| Total Fee                                                                                | 2,750.00   |                                         |           |         |       |
| Percent Complete                                                                         | 100.00     | Total Earned                            | 2,750.00  |         |       |
|                                                                                          |            | Previous Fee Billing                    | 2,750.00  |         |       |
|                                                                                          |            | Current Fee Billing                     | 0.00      |         |       |
|                                                                                          |            | Total Fee                               |           | 0.00    |       |
| Total this Phase                                                                         |            |                                         |           |         | 0.00  |

|                  |            |                                                             |            |             |
|------------------|------------|-------------------------------------------------------------|------------|-------------|
| Project          | 23-106-00  | Reading Killam Elementary School                            | Invoice    | 23495       |
| Phase            | 007        | Amendment #7 - HVAC Cost Estimate - 0004-0000               |            |             |
| <b>Fee</b>       |            |                                                             |            |             |
| Total Fee        | 2,750.00   |                                                             |            |             |
| Percent Complete | 100.00     | Total Earned                                                | 2,750.00   |             |
|                  |            | Previous Fee Billing                                        | 2,750.00   |             |
|                  |            | Current Fee Billing                                         | 0.00       |             |
|                  |            | <b>Total Fee</b>                                            |            | <b>0.00</b> |
|                  |            | <b>Total this Phase</b>                                     |            | <b>0.00</b> |
| Phase            | 008        | Amendment #8 - SD Energy Modeling - 0004-0000               |            |             |
| <b>Fee</b>       |            |                                                             |            |             |
| Total Fee        | 16,500.00  |                                                             |            |             |
| Percent Complete | 100.00     | Total Earned                                                | 16,500.00  |             |
|                  |            | Previous Fee Billing                                        | 16,500.00  |             |
|                  |            | Current Fee Billing                                         | 0.00       |             |
|                  |            | <b>Total Fee</b>                                            |            | <b>0.00</b> |
|                  |            | <b>Total this Phase</b>                                     |            | <b>0.00</b> |
| Phase            | 009        | Amendment #9 - Presentation Boards - 0004-0000              |            |             |
| <b>Fee</b>       |            |                                                             |            |             |
| Total Fee        | 2,753.94   |                                                             |            |             |
| Percent Complete | 100.00     | Total Earned                                                | 2,753.94   |             |
|                  |            | Previous Fee Billing                                        | 2,753.94   |             |
|                  |            | Current Fee Billing                                         | 0.00       |             |
|                  |            | <b>Total Fee</b>                                            |            | <b>0.00</b> |
|                  |            | <b>Total this Phase</b>                                     |            | <b>0.00</b> |
| Phase            | 010        | Amendment #13 - Continuation of Services - 0004-0000        |            |             |
| <b>Fee</b>       |            |                                                             |            |             |
| Total Fee        | 500,000.00 |                                                             |            |             |
| Percent Complete | 100.00     | Total Earned                                                | 500,000.00 |             |
|                  |            | Previous Fee Billing                                        | 500,000.00 |             |
|                  |            | Current Fee Billing                                         | 0.00       |             |
|                  |            | <b>Total Fee</b>                                            |            | <b>0.00</b> |
|                  |            | <b>Total this Phase</b>                                     |            | <b>0.00</b> |
| Phase            | 011        | Amendment #11 - HVAC System Comparison Estimate - 0003-0000 |            |             |
| <b>Fee</b>       |            |                                                             |            |             |
| Total Fee        | 1,540.00   |                                                             |            |             |
| Percent Complete | 100.00     | Total Earned                                                | 1,540.00   |             |
|                  |            | Previous Fee Billing                                        | 1,540.00   |             |
|                  |            | Current Fee Billing                                         | 0.00       |             |
|                  |            | <b>Total Fee</b>                                            |            | <b>0.00</b> |
|                  |            | <b>Total this Phase</b>                                     |            | <b>0.00</b> |
| Phase            | 013        | Amendment #14 - Geothermal Add Services - 0003-0000         |            |             |
| <b>Fee</b>       |            |                                                             |            |             |
| Total Fee        | 72,810.00  |                                                             |            |             |

|                                                                           |           |                                                         |                      |            |                      |                     |
|---------------------------------------------------------------------------|-----------|---------------------------------------------------------|----------------------|------------|----------------------|---------------------|
| Project                                                                   | 23-106-00 | Reading Killam Elementary School                        |                      |            | Invoice              | 23495               |
| Percent Complete                                                          |           | 100.00                                                  | Total Earned         |            | 72,810.00            |                     |
|                                                                           |           |                                                         | Previous Fee Billing |            | 72,810.00            |                     |
|                                                                           |           |                                                         | Current Fee Billing  |            | 0.00                 |                     |
|                                                                           |           |                                                         | Total Fee            |            |                      | 0.00                |
|                                                                           |           |                                                         |                      |            | Total this Phase     | 0.00                |
| <hr/>                                                                     |           |                                                         |                      |            |                      |                     |
| Phase                                                                     | 014       | Amendment #16 - DD-CL Add Services                      |                      |            |                      |                     |
| Fee                                                                       |           |                                                         |                      |            |                      |                     |
| Billing Phase                                                             |           | Phase Fee                                               | Percent Complete     | Fee Earned | Previous Fee Billing | Current Fee Billing |
| Hazardous Materials - 0204-0200                                           |           | 172,700.00                                              | 11.465               | 19,800.00  | 19,800.00            | 0.00                |
| Geotechnical - 0204-0300                                                  |           | 148,038.00                                              | 5.7319               | 8,485.40   | 8,305.22             | 180.18              |
| Geoenvironmental - 0204-0300                                              |           | 70,670.00                                               | 25.4648              | 17,996.00  | 17,996.00            | 0.00                |
| Soil Testing - 0204-0400                                                  |           | 3,300.00                                                | 0.00                 | 0.00       | 0.00                 | 0.00                |
| Building Control Plan - 0204-0400                                         |           | 3,850.00                                                | 10.00                | 385.00     | 385.00               | 0.00                |
| Supplemental Survey - 0204-0400                                           |           | 11,000.00                                               | 100.00               | 11,000.00  | 11,000.00            | 0.00                |
| Certified Plot Plan - 0204-0400                                           |           | 4,400.00                                                | 0.00                 | 0.00       | 0.00                 | 0.00                |
| Site Acoustic Survey - 0204-0400                                          |           | 7,700.00                                                | 90.00                | 6,930.00   | 6,930.00             | 0.00                |
| Reimbursables - 0203-9900                                                 |           | 22,000.00                                               | 18.2967              | 4,025.28   | 4,025.28             | 0.00                |
| Total Fee                                                                 |           | 443,658.00                                              |                      | 68,621.68  | 68,441.50            | 180.18              |
|                                                                           |           | Total Fee                                               |                      |            |                      | 180.18              |
|                                                                           |           |                                                         |                      |            | Total this Phase     | \$180.18            |
| <hr/>                                                                     |           |                                                         |                      |            |                      |                     |
| Phase                                                                     | 015       | Amendment #17 - DD-CL Add Services #2                   |                      |            |                      |                     |
| Remaining funds of \$28,590 have been moved from phase 002 to this phase. |           |                                                         |                      |            |                      |                     |
| Fee                                                                       |           |                                                         |                      |            |                      |                     |
| Billing Phase                                                             |           | Phase Fee                                               | Percent Complete     | Fee Earned | Previous Fee Billing | Current Fee Billing |
| Traffic Engineering 0204-1200                                             |           | 109,450.00                                              | 79.4476              | 86,955.40  | 86,955.40            | 0.00                |
| Compliance Energy Modeling 0203-9900                                      |           | 77,000.00                                               | 95.1429              | 73,260.00  | 67,650.00            | 5,610.00            |
| Tree Removal and Protection 0203-9900                                     |           | 7,700.00                                                | 100.00               | 7,700.00   | 7,700.00             | 0.00                |
| Total Fee                                                                 |           | 194,150.00                                              |                      | 167,915.40 | 162,305.40           | 5,610.00            |
|                                                                           |           | Total Fee                                               |                      |            |                      | 5,610.00            |
|                                                                           |           |                                                         |                      |            | Total this Phase     | \$5,610.00          |
| <hr/>                                                                     |           |                                                         |                      |            |                      |                     |
| Phase                                                                     | 016       | Amendment # 18 - Additional Survey Services - 0204-0400 |                      |            |                      |                     |
| Fee                                                                       |           |                                                         |                      |            |                      |                     |
| Total Fee                                                                 |           | 24,750.00                                               |                      |            |                      |                     |
| Percent Complete                                                          |           | 90.00                                                   | Total Earned         |            | 22,275.00            |                     |
|                                                                           |           |                                                         | Previous Fee Billing |            | 22,275.00            |                     |
|                                                                           |           |                                                         | Current Fee Billing  |            | 0.00                 |                     |
|                                                                           |           |                                                         | Total Fee            |            |                      | 0.00                |

|         |           |                                  |         |       |
|---------|-----------|----------------------------------|---------|-------|
| Project | 23-106-00 | Reading Killam Elementary School | Invoice | 23495 |
|---------|-----------|----------------------------------|---------|-------|

**Total this Phase 0.00**

Phase 017 Amendment #19 - Soil Pre-characterization

|                  |            |                         |                   |
|------------------|------------|-------------------------|-------------------|
| <b>Fee</b>       |            |                         |                   |
| Total Fee        | 113,806.00 |                         |                   |
| Percent Complete | 97.4599    | Total Earned            | 110,915.20        |
|                  |            | Previous Fee Billing    | 108,024.40        |
|                  |            | Current Fee Billing     | 2,890.80          |
|                  |            | <b>Total Fee</b>        | <b>2,890.80</b>   |
|                  |            | <b>Total this Phase</b> | <b>\$2,890.80</b> |

Phase 019 Amendment # 21 - Add'l Soil Precharacterization

|                  |          |                           |                     |
|------------------|----------|---------------------------|---------------------|
| <b>Fee</b>       |          |                           |                     |
| Total Fee        | 5,500.00 |                           |                     |
| Percent Complete | 0.00     | Total Earned              | 0.00                |
|                  |          | Previous Fee Billing      | 0.00                |
|                  |          | Current Fee Billing       | 0.00                |
|                  |          | <b>Total Fee</b>          | <b>0.00</b>         |
|                  |          | <b>Total this Phase</b>   | <b>0.00</b>         |
|                  |          | <b>Total this Task</b>    | <b>\$8,680.98</b>   |
|                  |          | <b>Total this Invoice</b> | <b>\$510,055.98</b> |

#### Project Outstanding Invoices

| Invoice Number | Invoice Date | Balance Due       |
|----------------|--------------|-------------------|
| 23289          | 2/10/2026    | 629,343.05        |
| <b>Total</b>   |              | <b>629,343.05</b> |

|                         | Current           | Prior               | Total               |
|-------------------------|-------------------|---------------------|---------------------|
| <b>Billings to Date</b> | <b>510,055.98</b> | <b>6,384,055.14</b> | <b>6,894,111.12</b> |

Your mission inspires us. Our creativity and knowledge empower you. Together we achieve excellence.

Thank you for your business. Our standard payment terms are thirty (30) days from invoice date. Any amounts remaining unpaid beyond thirty (30) days are subject to interest at a rate of 1.0% per month, 12% per annum or at the legal prevailing rate.



# LGCI

Lahlaf Geotechnical Consulting, Inc.  
100 Chelmsford Road  
Suite 2  
Billerica, MA 01862  
Phone: (978) 330-5912  
Fax: (978) 330-5056  
E-mail: LGCI@LGCinc.net

Bill To

Lavallee Brensinger Architects  
155 Dow Street, Suite 400  
Manchester, NH 03101

## Invoice

|                            |            |
|----------------------------|------------|
| Invoice No.:               | 2412-08    |
| Invoice for Period Ending: | 02/01/2026 |
| Date:                      | 3/3/2026   |

Proj. #23-106-00  
Task 200  
Phase 014

Contract Amendment No. 16

| Terms                                                       | Client No. | Project Name                   | Project Number | Location     |
|-------------------------------------------------------------|------------|--------------------------------|----------------|--------------|
| Due on receipt                                              | 2090       | Prop. J Warren Killam Elem. Sc | 2412           | Reading, MA  |
| Description                                                 |            | Qty                            | Rate           | Amount       |
| Services Performed January 1, 2026 through February 1, 2026 |            |                                |                |              |
| LGCI Proposal No. 25057                                     |            |                                |                | \$126,240.00 |
| Amount Previously Billed                                    |            |                                |                | \$ 7,550.20  |
| Current LGCI Invoice No. 2412-08                            |            |                                |                | \$ 163.80    |
| Total Billed to Date                                        |            |                                |                | \$7,714.00   |
| Balance Remaining from Budget                               |            |                                |                | \$118,526.00 |
| Task 8.3 Consultation                                       |            |                                |                |              |
| Senior Geotechnical Engineer - Consultation                 |            | 0.7                            | 234.00         | 163.80       |
| Make check payable to Lahlaf Geotechnical Consulting, Inc.  |            |                                |                |              |
| <b>Total due this invoice</b>                               |            |                                |                | \$163.80     |

**Balance Due** \$163.80

Thornton Tomasetti, Inc.  
120 Broadway  
New York, NY 10271

Federal Tax ID: 13-1251070

SEND PAYMENT & REMITTANCE ADVICE TO  
(Include Project Number and Invoice Number)  
P.O. Box 781187 Philadelphia, PA 19178-1187 USA  
accountsreceivable@thorntontomasetti.com

|       |                   |                 |                          |
|-------|-------------------|-----------------|--------------------------|
| Bank: | Wells Fargo       | Routing Number: | 121000248                |
|       | 420 Montgomery    | Account #:      | 2000039485775            |
|       | Street            | Account Name:   | Thornton Tomasetti, Inc. |
|       | San Francisco, CA | Swift:          | WFBUS6S                  |
|       | 94104             |                 |                          |

Proj. #23-106-00  
Task 200  
Phase 015

INVOICE

Contract Amendment No. 17

Lavallee Brensinger Architects  
Jenni Katajamaki  
Attn: Accounts Payable  
155 Dow Street, Suite 400  
Manchester, NH 03101

Invoice Date: February 17, 2026  
Payment Terms: Net 30 Days  
Project No: P23264\_00  
Invoice No: ARIV0033435

Killam Elementary School - Schematic Design  
LBA Project Number: 23-106-00

For professional services through February 20, 2026

Progress detail

| Phase                                 | Fee        | Percent complete | Previous billing | Current billing    | Remaining contract |
|---------------------------------------|------------|------------------|------------------|--------------------|--------------------|
| Killam Elementary School - SD         |            |                  |                  |                    |                    |
| 9300 FS-SD                            | 25,000.00  | 100.00%          | 25,000.00        | 0.00               | 0.00               |
| Design Assistance Energy Modeling ASR | 25,000.00  | 96.00%           | 22,500.00        | 1,500.00           | 1,000.00           |
| TEDI ASR                              | 25,000.00  | 96.00%           | 22,500.00        | 1,500.00           | 1,000.00           |
| Backstop ASR                          | 30,000.00  | 95.00%           | 26,250.00        | 2,250.00           | 1,500.00           |
| LEED Model                            | 15,000.00  | 94.00%           | 12,750.00        | 1,350.00           | 900.00             |
| Subtotal                              | 120,000.00 | 96.33%           | 109,000.00       | 6,600.00           | 4,400.00           |
|                                       |            |                  |                  | Subtotal           | 6,600.00           |
|                                       |            |                  |                  | Invoice subtotal   | 6,600.00           |
|                                       |            |                  |                  |                    | 0.00               |
|                                       |            |                  |                  | Total this Invoice | 6,600.00           |
|                                       |            |                  |                  | Currency           | USD                |

Compliance Energy  
Modeling 0203-9900

**Invoice**

CDW CONSULTANTS, INC.  
Terms: Due upon Receipt; (508) 875-2657  
Remit: 4 California Avenue, Suite 301  
Framingham, MA 01701



LAVALLEE BRENSINGER ARCHITECTS  
99 BEDFORD STREET SUITE 501  
BOSTON, MA 02111

February 24, 2026  
Project No: 02248.00  
Invoice No: 0000002

Proj. #23-106-00  
Task 200  
Phase 017

Contract Amendment No. 19

Project 02248.00 LBA-KILLAM ES - SOIL PRECHARACTERIZATION  
**Professional Services from January 1, 2026 to January 31, 2026**

-----  
Task 00001 SOIL BORING, GRID LAYOUT, PREMARKING  
**Fee**  
Total Fee 4,630.00  
Percent Complete 100.00  
Total Earned 4,630.00  
Previous Fee Billing 4,630.00  
Current Fee Billing 0.00  
**Total Fee 0.00**  
**Total this Task 0.00**  
-----

-----  
Task 00002 SOIL PRECHAR SAMPLING AND LABORATORY  
**Fee**  
Total Fee 81,310.00  
Percent Complete 100.00  
Total Earned 81,310.00  
Previous Fee Billing 81,310.00  
Current Fee Billing 0.00  
**Total Fee 0.00**  
**Total this Task 0.00**  
-----

-----  
Task 00003 SOIL CHARACTERIZATION SUMMARY  
**Fee**  
Total Fee 17,520.00  
Percent Complete 85.00  
Total Earned 14,892.00  
Previous Fee Billing 12,264.00  
Current Fee Billing 2,628.00  
**Total Fee 2,628.00**  
**Total this Task \$2,628.00**  
**Total this Invoice \$2,628.00**

**Outstanding Invoices**

| Number       | Date      | Balance          |
|--------------|-----------|------------------|
| 0000001      | 1/29/2026 | 98,204.00        |
| <b>Total</b> |           | <b>98,204.00</b> |

**Total Now Due \$100,832.00**

April 14, 2026

Jayne Wellman  
Town Manager  
Town of Reading  
16 Lowell St  
Reading, MA 01867

**Subject: J Warren Killam Elementary School Project Management Services  
Invoice #0001162442**

Dear Ms. Wellman:

Attached please find Colliers Project Leaders (CPL) invoice #0001162442, in the amount of \$67,504.00 for Owner Project Manager services as authorized in Contract for the J Warren Killam Elementary School Project, during the month of March 2026.

In the period of March 1 - March 31, 2026, the specific tasks undertaken and billed to this invoice include:

- Prepare and attend in person School Building Committee meeting.
- Attend and prepared agendas for XLT Meetings.
- Attend Design meetings
- Review Architect invoice
- Coordinate with the design team for the 90% CD MSBA comments
- Modular relocation invoices and commitment review
- Evaluate FSB and GC prequalification SOQs
- Coordinate with the Town on the third party structural and code reviewer, Switchgear contract execution
- Coordinate with third party structural review on the review of the 90%CD drawings
- Coordinate with the design team for the 100%CD drawings

Please take note of our new remit to address; 101 Crawfords Corner Road Suite 3400, Holmdel, New Jersey 07733. Please feel free to contact me at (508) 215-6050 if you have any questions concerning this invoice.

Sincerely,



Justin Ferdenzi,  
Project Manager

Attachement : 2026 03 Colliers Invoice #1162442

ProPay Code:  
\$67,504.00: 0102-0500



A Division of Colliers Engineering & Design

101 Crawfords Corner Road, Suite 3400  
Holmdel, NJ 07733  
732 383 1950

**Town of Reading**  
**Attn:** Jayne Wellman  
**16 Lowell St**  
**Reading, MA 01867**

**Invoice :** 0001162442  
**Invoice Date :** 4/7/2026

**Project :** 23010425A  
**Project Manager:** Osterman, Derek  
**Project Name :** Reading MA/ OPM - J. Warren  
Killam Elementary School

**For Professional Services Rendered Through 3/31/2026**

|                                            | Fee          | Remaining Fee | % Complete | Billings   |            |           |
|--------------------------------------------|--------------|---------------|------------|------------|------------|-----------|
|                                            |              |               |            | To Date    | Previous   | Current   |
| Feasibility Study / Schematic Design Phase | 320,000.00   | 0.00          | 100.00     | 320,000.00 | 320,000.00 | 0.00      |
| Cost Estimating                            | 15,500.00    | 0.00          | 100.00     | 15,500.00  | 15,500.00  | 0.00      |
| Design Development                         | 250,000.00   | 0.00          | 100.00     | 250,000.00 | 250,000.00 | 0.00      |
| Construction Documents                     | 500,000.00   | 296,568.25    | 40.69      | 203,431.75 | 135,927.75 | 67,504.00 |
| Bidding                                    | 150,000.00   | 150,000.00    | 0.00       | 0.00       | 0.00       | 0.00      |
| Construction Administration                | 3,175,000.00 | 3,175,000.00  | 0.00       | 0.00       | 0.00       | 0.00      |
| Completion / Closeout                      | 216,569.00   | 216,569.00    | 0.00       | 0.00       | 0.00       | 0.00      |
| Estimating                                 | 54,000.00    | 26,500.00     | 50.93      | 27,500.00  | 27,500.00  | 0.00      |
| Subtotal:                                  | 4,681,069.00 | 3,864,637.25  | 17.44      | 816,431.75 | 748,927.75 | 67,504.00 |

|                             |                  |
|-----------------------------|------------------|
| <b>Current Billings</b>     | <u>67,504.00</u> |
| <b>Amount Due This Bill</b> | <u>67,504.00</u> |

mike.carroll@collierseng.com;  
justin.ferdenzi@collierseng.com

In accordance with our business terms and conditions, acceptance of this invoice is implied unless Colliers Project Leaders USA NE, LLC is notified by 14 days from the date of this invoice. If timely payment cannot be made due to any discrepancy, please E-mail a brief explanation to Billing@colliersengineering.com and we will reply as soon as possible.  
EFT/ACH PAYMENT INFO: Colliers Engineering & Design, Inc. | JP Morgan Chase | Routing 021000021 | Account# 836759092

**REMIT TO: Colliers Project Leaders USA NE, LLC 101 Crawfords Corner Road, Suite 3400 | Holmdel, NJ 07733**  
**Phone: 877-627-3772 | Fax: 732-383-1980**

PM05 - Construction Documents

|                                                |       |          |           |
|------------------------------------------------|-------|----------|-----------|
| Labor                                          |       |          |           |
| Rate Labor                                     |       |          |           |
| Class                                          | Hours | Rate     | Amount    |
| Assistant Proiect Manager                      | 76.00 | 198.0000 | 15,048.00 |
| Financial Specialists                          | 4.50  | 177.0000 | 796.50    |
| MEP/Tech Support                               | 0.25  | 260.0000 | 65.00     |
| Project Director                               | 33.25 | 354.0000 | 11,770.50 |
| Project Manager                                | 76.00 | 213.0000 | 16,188.00 |
| Regional Director                              | 4.00  | 458.0000 | 1,832.00  |
| Senior Project Manager                         | 79.00 | 276.0000 | 21,804.00 |
| Total Rate Labor                               |       |          | 67,504.00 |
| Total Labor                                    |       |          | 67,504.00 |
| Total Bill Task: PM05 - Construction Documents |       |          | 67,504.00 |

April 14, 2026

Jayne Wellman  
Town Manager  
Town of Reading  
16 Lowell St  
Reading, MA 01867

**Subject: J Warren Killam Elementary School –David Dallaire Clerk of Work Services**  
**Invoice #DDCOW01**

Dear Ms. Wellman,

Colliers Project Leaders, the Owner's Project Manager, has reviewed the attached, David Dallaire, invoice # DDCOW01, and recommend payment of \$1,200.00 for construction management clerk of work services for the J Warren Killam Elementary School Project.

We recommend payment of this amount, using the following ProPay Codes and Breakdowns.

| Invoice Number | Task                                    | Request This Period | ProPay Code |
|----------------|-----------------------------------------|---------------------|-------------|
| DDCOW01        | David Dallaire - Clerk of Work Services | \$1,200.00          | 0102-9900   |

Please feel free to contact me at (617) 860-2267 if you have any questions concerning this invoice.

Sincerely,



Justin Ferdenzi,  
Project Manager  
Justin.ferdenzi@collierseng.com

Attachment: 2026 01 David Dallaire Invoice #DDCOW01

\$1,200.00 - ProPay Code: 0102-9900

David R. Dallaire  
Construction Management Clerk of Work  
42 Margin Street  
Peabody MA 01960-1930

### **Invoice for Labor**

**Invoice Number:** DDCOW01

**Date:** January 31 2026

**Total Time:** 16 Hours

**Total:** \$1200.00

#### Scope of Work for Pay Period

- 1/5 Zoom Meeting
- 1/9 Received and responded to Letter
- 1/12 Zoom Kick off meeting and W/9 form
- 1/22 received 90% plans and specs
- 1/25 visited site and existing school
- 1/28 Meet at Office with Joe Huggins and Jayne Wellman

April 14, 2026

Jayne Wellman  
Town Manager  
Town of Reading  
16 Lowell St  
Reading, MA 01867

**Subject: J Warren Killam Elementary School –David Dallaire Clerk of Work Services**  
**Invoice #DDCOW02**

Dear Ms. Wellman,

Colliers Project Leaders, the Owner's Project Manager, has reviewed the attached, David Dallaire, invoice # DDCOW02, and recommend payment of \$2,500.00 for construction management clerk of work services for the J Warren Killam Elementary School Project.

We recommend payment of this amount, using the following ProPay Codes and Breakdowns.

| Invoice Number | Task                                    | Request This Period | ProPay Code |
|----------------|-----------------------------------------|---------------------|-------------|
| DDCOW02        | David Dallaire - Clerk of Work Services | \$2,500.00          | 0102-9900   |

Please feel free to contact me at (617) 860-2267 if you have any questions concerning this invoice.

Sincerely,



Justin Ferdenzi,  
Project Manager  
Justin.ferdenzi@collierseng.com

Attachment: 2026 02 David Dallaire Invoice #DDCOW02

\$2,500.00 - ProPay Code: 0102-9900

David R. Dallaire  
Construction Management Clerk of Work  
42 Margin Street  
Peabody MA 01960-1930

### **Invoice for Labor**

**Invoice Number:** DDCOW02

**Date:** February 28 2026

**Total Time:** 34 Hours

**Total:** \$2500.00

#### Scope of Work for Pay Period

- 2/2 Study and begin to review Documents
- 2/4 continue to review Documents
- 2/5 Zoom Meeting
- 2/9 Zoom Meeting 7 pm
- 2/12 Email response to Sawtelle wall
- 2/13 Liability Insurance quote
- 2/17 Study documents
- 2/18 Received Contract
- 2/25 Received and trained on Owners Computer
- 2/27 renewed Boston ABC License for 2026

April 14, 2026

Jayne Wellman  
Town Manager  
Town of Reading  
16 Lowell St  
Reading, MA 01867

**Subject: J Warren Killam Elementary School –David Dallaire Clerk of Work Services**  
**Invoice #DDCOW03**

Dear Ms. Wellman,

Colliers Project Leaders, the Owner's Project Manager, has reviewed the attached, David Dallaire, invoice # DDCOW03, and recommend payment of \$2,500.00 for construction management clerk of work services for the J Warren Killam Elementary School Project.

We recommend payment of this amount, using the following ProPay Codes and Breakdowns.

| Invoice Number | Task                                    | Request This Period | ProPay Code |
|----------------|-----------------------------------------|---------------------|-------------|
| DDCOW03        | David Dallaire - Clerk of Work Services | \$2,500.00          | 0102-9900   |

Please feel free to contact me at (617) 860-2267 if you have any questions concerning this invoice.

Sincerely,



Justin Ferdenzi,  
Project Manager  
Justin.ferdenzi@collierseng.com

Attachment: 2026 03 David Dallaire Invoice #DDCOW03

\$2,500.00 - ProPay Code: 0102-9900

David R. Dallaire  
Construction Management Clerk of Work  
42 Margin Street  
Peabody MA 01960-1930

### **Invoice for Labor**

**Invoice Number:** DDCOW03

**Date:** March 31 2026

**Total Time:** 34 Hours

**Total:** \$2500.00

#### **Scope of Work for Pay Period**

- 3/2 Signed Contract in Reading Town Hall
- 3/9 Zoom Meeting 7 pm and minutes review
- 3/16 Zoom Meeting at 7 pm
- 3/23 zoom Meeting 11 am
- 3/30 Zoom Meeting at 7 pm
- 3/31 reviewed structural Documents provide Invoice backup

April 14, 2026

Jayne Wellman  
Town Manager  
Town of Reading  
16 Lowell St  
Reading, MA 01867

**Subject: J Warren Killam Elementary School - Publishing Services**  
**Invoice #260329**

Dear Mr. Kraunelis,

Colliers Project Leaders, the Owner's Project Manager, has reviewed the attached, Daily Times Chronicle, invoice #260329, and recommend payment of \$313.14 for publishing services for the J. Warren Killam Elementary School Project.

We recommend payment of this amount, using the following ProPay Codes and Breakdowns.

| Invoice Number | Task                                                         | Request This Period | ProPay Code |
|----------------|--------------------------------------------------------------|---------------------|-------------|
| 260329         | Publishing Services - Town of Reading: FSB and GC Bid Notice | \$313.14            | 0103-0000   |

Please feel free to contact me at (617) 860-2267 if you have any questions concerning this invoice.

Sincerely,



Justin Ferdenzi,  
Project Manager  
Justin.ferdenzi@collierseng.com

cc: Tom Milaschewski, Superintendent  
Carla Nazzaro, School Building Committee Chair

Attachment: Daily Times Chronicle Invoice #260329

\$313.14 - ProPay Code: 0103-0000

# Daily Times Chronicle

## Reading -- Wakefield

Woburn Daily Times, Inc., PO Box 2433, Woburn MA 01888  
781-933-3700

### INVOICE

**Bill To** Town of Reading  
**Attn:** Joshua Delaune, MPA  
**Address 1** 16 Lowell Street  
**Address 2**  
**City** Reading **State** MA **ZIP** 01867

**PO#**

**Legal Ad#** 260329

**Billing Key** 260329 Reading IFB KS-26-07 Killam School

**Run 1** 4/7/2026

**Run 2**

**Run 3**

**# of Inches** 10.3

**# of Runs** 1

**Cost** \$313.14

**Notary Fee**

**Total Cost** \$313.14

**Payment Date**

**Payment**

**Balance Due** \$313.14

---

April 14, 2026

Jayne Wellman  
Town Manager  
Town of Reading  
16 Lowell St  
Reading, MA 01867

**Subject: J. Warren Killam Elementary School Designer Amendment #22**

Dear Ms. Wellman:

Colliers Project Leaders has reviewed and recommend the approval of Lavallee Brensinger Architects' Contract Amendment #22 for the J. Warren Killam Elementary School project.

Lavallee Brensinger Architects' Contract Amendment #22 is for fee correction from Amendment #16 associated with the geochemical fee, resulting from a calculation error in the LBA fee proposal. This correction results in a total credit of *Nine Thousand One Hundred Seventy-Four 00/100 Dollars* (\$9,174.00). We recommend using the following ProPay Codes and Breakdowns.

| Additional Services         | Proposed Fee | ProPay Code |
|-----------------------------|--------------|-------------|
| Geotechnical Fee Correction | (\$9,174.00) | 0204-0300   |

As design work is ongoing, we respectfully request execution of this agreement at the earliest opportunity. Please let us know if you have any questions.

Sincerely,



Justin Ferdenzi,  
Project Manager  
Justin.ferdenzi@collierseng.com

cc: Tom Milaschewski, Superintendent  
Carla Nazzaro, School Building Committee Chair

April 9, 2026

Ms. Jayne Wellman  
Town Manager  
Town of Reading, MA  
16 Lowell St.  
Reading, MA 01867

Re: Killam Elementary School  
Owner-Architect Contract Amendment No. 22 – Fee Correction

Dear Ms. Wellman

We have found a calculation error in our fee proposal for Amendment No. 16 resulting in an over-charge of \$9,174.00.

The geotechnical portion of our contract Amendment No. 16 was calculated in error, as follows:

|                                          | Geotechnical Fee | Fee with 10% Markup |
|------------------------------------------|------------------|---------------------|
| Values on Amendment No. 16 dated 5/29/25 | \$134,580        | \$148,038           |
| Corrected Value                          | \$126,240        | \$138,864           |
| Difference                               | \$8,340          | \$9,174             |

This contract amendment consists of a credit to the owner of \$9,174.

Please refer to the attachment for additional information.

Sincerely,



Leigh S. Sherwood, AIA, LEED AP, NCARB  
Principal

Attachments:

- Corrected pages from Amendment No. 16, dated 5/29/25

Cc:  
Michael Carroll, Justin Ferdenzi, Colliers Project Leaders

## LAVALLEE | BRENSINGER ARCHITECTS

May 29, 2025

Mr. Matthew Kraunelis  
 Town Manager  
 Town of Reading, MA  
 16 Lowell St.  
 Reading, MA 01867  
 E-Mail: mkraunelis@ci.reading.ma.us

Re: Killam Elementary School  
 Owner-Architect Contract Amendment No. 16 - Additional DD-CL Services #1

Dear Mr. Kraunelis,

Please find attached Amendment No. 16 to the Owner-Architect Contract. The services listed in this proposal are considered extra services over the basic under the MSBA Designer Contract.

This Amendment consists of the following:

138,864

|   | Additional Service    | Consultant | Proposed Fee         | Fee with 10% Markup  |
|---|-----------------------|------------|----------------------|----------------------|
| 1 | Hazardous Materials   | UEC        | \$157,000            | \$172,700            |
| 2 | Geotechnical          | LGCI       | <del>\$134,580</del> | <del>\$148,038</del> |
| 3 | Geoenvironmental      | CDW        | \$64,245             | \$70,670             |
| 4 | Soil Testing          | Samiotest  | \$3,000              | \$3,300              |
| 5 | Building Control Plan | Samiotest  | \$3,500              | \$3,850              |
| 6 | Supplemental Survey   | Samiotest  | \$10,000             | \$11,000             |
| 7 | Certified Plot plan   | Samiotest  | \$4,000              | \$4,400              |
| 8 | Site Acoustic Survey  | Acentech   | \$7,000              | \$7,700              |
| 9 | Reimbursables         |            | \$20,000             | \$22,000             |
|   | Total                 |            | \$403,325            | \$443,658            |

### Summary Description of Services

Please refer to the attached proposals for a detailed description.

1. Hazardous Materials – Includes destructive investigation to verify quantities of hazardous materials in the existing building and final specifications for their removal.
2. Geotechnical – Finalization of the geotechnical design; includes earthwork specifications and CA services.
3. Geoenvironmental – Finalization of the geoenvironmental design; includes specifications and construction oversight of impacted regulated soil removal.
4. Soil Testing - Required to finalize stormwater management design.
5. Building Control Plan – Includes preparation of a building control plan to provide guidance to the contractor as to how to locate the building on the site.
6. Supplemental survey – Includes extending the survey to abutting properties and to across the street on Charles and Haverhill Streets, as well as a tree-by-tree survey of the wooded area.
7. Certified Plot Plan - Required by the building department as part of the ZBA application.
8. Site Acoustic Survey - Recommended to demonstrate compliance with MassDEP sound regulations.
9. Reimbursables - Budget number to hold for reimbursable expenses such as filing fees, permit fees, and printing costs. To be billed at cost + 10% markup.

**The total amount of this contract amendment is \$443,658**

Please refer to the attachments for additional information.

Sincerely,

A handwritten signature in black ink, appearing to read 'LS Sherwood', with a stylized flourish at the end.

Leigh S. Sherwood, AIA, LEED AP, NCARB  
Principal

Attachments:

- Attachment F – Contract for Designer Services Amendment No.16
- Proposals:
  - o Universal Environmental Consultants (UEC) Hazardous Materials Consulting proposal, dated April 16, 2025
  - o Lahlaf Geotechnical Consulting, Inc. (LGCI) Geotechnical Services proposal, dated May 16, 2025
  - o CDW Geoenvironmental proposal, dated May 23, 2025
  - o Acentech Community Noise Survey proposal, dated May 23, 2025
  - o Samiotes Building Control Plan and Supplemental Topo proposal, dated May 29, 2025

May 16, 2025

Ms. Jenni Katajamaki, RA, LEED® AP, MCPPO  
Senior Project Manager  
Lavallee Brensinger Architects  
99 Bedford Street  
Boston, MA 02111  
Phone: (617) 398-2046  
Mobile: (401) 837-4472  
E-mail: jenni.katajamaki@lbpa.com

**Re. Proposal for CD and CA Phase Geotechnical Services  
Proposed J. Warren Killam Elementary School  
Reading, Massachusetts  
LGCI Proposal No. 25057  
LGCI Project No. 2412**

Dear Ms. Katajamaki:

Lahlaf Geotechnical Consulting, Inc. (LGCI) appreciates the opportunity to submit this proposal to provide Construction Document (CD) and Construction Administration (CA) geotechnical services for the proposed J. Warren Killam Elementary School in Reading, Massachusetts. This proposal is based on information you provided to us in your request for proposal (RFP) dated May 16, 2025.

***Project Description and Background***

The site is located at 333 Charles Street in Reading, MA. The site is bordered by Charles Street on the western side, by private properties on the northern and southern sides, and by Haverhill Street on the eastern side. The site is currently occupied by the existing school building, paved areas around the building, and an athletic field and playground on the eastern side of the site. The athletic field consists of a baseball field and is located between the existing school and Haverhill Street.

The proposed construction will include a new school building that will be located in the existing athletic field on the eastern side of the site. We understand that the proposed building will have a gross area of 122,941 square feet and footprint of about 50,200 sq. ft.

The proposed construction will also include paved driveways and a parking lot within the southern area of the existing school; and a playground, a baseball field, and a basketball court within the northern side of the existing school after the latter is demolished.

LGCI performed explorations and submitted a preliminary geotechnical report dated December 16, 2024. Our explorations indicated asphalt and topsoil, overlying fill extending to depths of up to 10 feet beneath the ground surface, overlying buried organic soil and subsoil extending to depths of up to 6 feet beneath the ground surface, overlying native deposits of sand and sand and gravel extending to the bottom of the borings or top of weathered rock.

LGCI recommended removing the surficial organic soil, the existing fill, and the buried organic soil and subsoil and supporting the proposed building on Structural Fill placed directly on the native sand and gravel layer.

The purpose of our services is to assist Lavallee Brensinger Architects with the construction documents and to perform geotechnical field services during construction.

### **Review Plans and Specifications (Task 8)**

1. Review of Drawings – LGCI will review the foundation and civil drawings and will provide comments in writing, as needed, including markup of the foundation plan. We have budgeted ten (10) hours for this task.
2. Specifications – We will prepare Earth Moving Specifications. We have budgeted twelve (12) hours for this task.
3. Consultation – We have budgeted fourteen (14) hours for meetings and consultation with the you.

### **Construction Administration (Task 9)**

1. Review Contractor's Submittals and Respond to Contractor's Questions – We will review the geotechnical aspect of contractor's submittals and we will provide written responses. We have budgeted thirty (30) hours for this task.
2. Observe the Subgrade of Footings and Slabs – We will provide a geotechnical field representative to observe the preparation of the subgrade of footings and slabs. Our scope does not include observation of backfilling operations and field density testing. We understand that you will retain a separate testing agency to perform these services. We have budgeted seventy-five (75) visits for this task.
3. Field Reports – Our representative will prepare daily field reports containing a summary of our observations and a summary of the geotechnical recommendations made in the field. We have budgeted one (1) hour per report, and three (3) hours of project manager time for review.

Recommendations for stormwater management, erosion control, slope stability analyses, pavement design, site specific seismic analyses, seismic settlement, liquefaction analysis, pile analysis and design, and cost or quantity estimates are not included in our scope of work.

LGCI's scope of services does not include an environmental assessment for the presence or absence of wetlands or analytical testing for hazardous or toxic materials in the soil, surface water, groundwater, or air, on or below or around this site, or mold in the soil or in any structure at the site. Any statements regarding odors, colors, or unusual or suspicious items or conditions are strictly for the information of the client.



### Proposed Schedule

We will submit our comments on the foundation and civil drawings, and Earth Moving Specifications within about two (2) weeks of receiving the drawings. We will review submittals within two (2) weeks of receiving the submittal. Our daily field observation reports will be submitted the week after our observations.

### Project Fee

We estimate that our fee will be about **\$126,240**. We propose performing the services described in Task 8 (items 1 and 2) on a lump sum basis and the remainder of our services on a time-and-expenses basis using rates in the table below. The breakdown of our estimated fee is shown below:

|                                                             |           |                   |  |
|-------------------------------------------------------------|-----------|-------------------|--|
| <b>8 Review Plans and Specifications</b>                    |           |                   |  |
| 1 Review Drawings                                           | 2,340.00  |                   |  |
| 2 Prepare Specifications                                    | 2,800.00  | <b>CD Phase</b>   |  |
| 3 Consultation                                              | 3,200.00  | <b>8,340.00</b>   |  |
| <hr/>                                                       |           |                   |  |
| <b>9 Construction Administration</b>                        |           |                   |  |
| 1 Contractor Submittals and RFIs                            | 7,500.00  |                   |  |
| 2 Site Visits to Observe the Subgrade of Footings and Slabs | 84,800.00 | <b>CA Phase</b>   |  |
| 3 Field Observation Reports, Review, and Coordination       | 25,600.00 | <b>117,900.00</b> |  |
|                                                             |           | <b>126,240.00</b> |  |

No services beyond those described above would be provided without your prior knowledge and approval. If site conditions or your needs require a change in the scope of work, we will prepare for your approval a change order request that summarizes the changes to the project scope and fee.

Our services will be performed using the following unit rates.

| Title/Position                                 | 2025   | 2026   |
|------------------------------------------------|--------|--------|
| Senior Geotechnical Engineer/Principal         | 234.00 | 244.00 |
| Geotechnical Engineer/Project Manager          | 180.00 | 187.00 |
| Senior Geotechnical Staff/Field Representative | 117.00 | 122.00 |
| Geotechnical Staff/Field Representative        | 111.00 | 115.00 |
| Junior Geotechnical Staff/Field Representative | 93.00  | 103.00 |
| Mobilization Charge                            | 60     | 63     |

### Terms and Conditions

We propose performing our services in accordance with the terms and conditions of our existing agreement dated April 15, 2024 and signed by Mr. Chris Drobat of Lavallee Brensinger Architects on the same date.



Proposal for CD and CA Phase Geotechnical Services  
Proposed J. Warren Killam Elementary School  
Reading, Massachusetts  
LGCI Proposal No. 25057  
LGCI Project No. 2412

Marked-up Copy of Amendment #16 - 4/9/26

LGCI trusts that the above proposal will be sufficient to meet your needs. If this proposal is acceptable, please sign and return a complete copy of this proposal to LGCI. If you have any questions, please call us at (978) 330-5912.

Sincerely,

**LAHLAF GEOTECHNICAL CONSULTING, INC.**



Abdelmadjid M. Lahlaf, Ph.D., P.E.  
Principal Engineer

**Agreed to by (please type name):** \_\_\_\_\_ **on (date):** \_\_\_\_\_

**Company Name:** \_\_\_\_\_

**Signature:** \_\_\_\_\_



## ATTACHMENT C

### **PARTICIPATION SCHEDULE FOR DESIGNER CONTRACTS BY SDO CERTIFIED ENTERPRISES**

**This form shall be submitted to the Owner by the Designer upon execution of the Contract for Designer Services attached hereto.**

**Owner:** Town of Reading

**Project No:** 23-106-00

| <u>Name of Company</u>                     | <u>Description of Work</u>            | <u>SDO Cert.</u>     | <u>Dollar Value<br/>Participation</u> |
|--------------------------------------------|---------------------------------------|----------------------|---------------------------------------|
| 1. Samiotes Consultants, Inc.              | <u>Civil Engineering</u>              | <u>WBE</u>           | \$ 418,400                            |
| 2. Lim Consultants, Inc.                   | <u>Structural Engineering</u>         | <u>WBE &amp; MBE</u> | \$ 465,000                            |
| 3. B+AC, LLC                               | <u>Structural Engineering</u>         | <u>MBE</u>           | \$ 25,000                             |
| 4. CA Crowley Engineering,<br>Inc.         | <u>Plumbing &amp; Fire Protection</u> | <u>WBE</u>           | \$ 278,000                            |
| 5. Terraink                                | <u>Landscape Architecture</u>         | <u>WBE</u>           | \$ 274,000                            |
| 6. Lahlaf Geotechnical<br>Consulting, Inc. | <u>Geotechnical Engineering</u>       | <u>MBE</u>           | \$ 155,900                            |
| 7. MoharDesign LLC                         | <u>FF&amp;E</u>                       | <u>WBE</u>           | \$ 154,050                            |
| 8. Systems, Software,<br>Support Inc.      |                                       | <u>WBE</u>           | \$ 313,500                            |
| 9. CDW Consultants, Inc.                   | <u>Geoenvironmental</u>               | <u>WBE</u>           | \$ 172,705                            |
| 10. FS Engineers                           | <u>Geoenvironmental</u>               | <u>MBE</u>           | \$ 13,200                             |

**Dollar Value of MBE Commitment: \$659,100**

**Dollar Value of WBE Commitment: \$2,075,655.00**

**Dollar Value of VBE Commitment: \$0**

**Dollar Value of SDVOBE Commitment: \$0**

**Total Dollar Value Commitment: \$2,269,755.00**

**Original Fee for Basic Services Amount \$11,468,946.94**

### **DESIGNER CERTIFICATION**

The undersigned certifies under the penalties of perjury that (1) it intends to subcontract with the above listed firms for the identified work and dollar amounts and (2) certifies that he/she has read the terms and conditions of the Designer Contract with regards to SDO certified entities participation and is authorized to bind the Designer to the commitment set forth above.

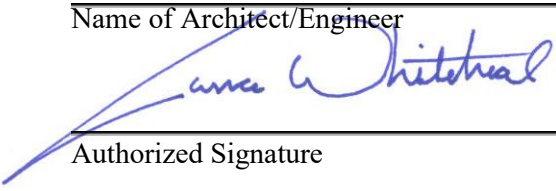
Signature Page Follows

April 9, 2026

Date

Lance Whitehead, AIA

Name of Architect/Engineer

A handwritten signature in blue ink, appearing to read "Lance Whitehead", is written over a horizontal line. The signature is fluid and cursive.

Authorized Signature

One Washington Mall, Suite 1101,

Address

Boston, MA 02108

City, State & Zip Code

# ATTACHMENT F

## CONTRACT FOR DESIGNER SERVICES

### AMENDMENT NO. 22

**WHEREAS**, the Town of Reading ("Owner") and Lavallee Brensinger Architects (the "Designer") (collectively, the "Parties") entered into a Contract for Designer Services for the Killam Elementary School Project at the Killam Elementary School on the 12<sup>th</sup> day of December in the year Two-Thousand Twenty-three ("Contract"); and

**WHEREAS**, effective as of April 09, 2025, the Parties wish to amend the Contract:

**NOW, THEREFORE**, in consideration of the promises and the mutual covenants contained in this Amendment, and other good and valuable consideration, the receipt and legal sufficiency of which are hereby acknowledged, the Parties, intending to be legally bound, hereby agree as follows:

1. The Owner hereby authorizes the Designer to perform services for the Design Development Phase, the Construction Phases, and the Final Completion Phase of the Project, pursuant to the terms and conditions set forth in the Contract, as amended.
2. For the performance of services required under the Contract, as amended, the Designer shall be compensated by the Owner in accordance with the following Fee for Basic Services:

| <b>Fee for Basic Services:</b> | Original Contract<br>Including Amd 1-21 | After this Amendment 22 |
|--------------------------------|-----------------------------------------|-------------------------|
| Feasibility Study Phase        | \$ 400,000.00                           | \$ 400,000.00           |
| Environmental and Site         | \$ 283,130.00                           | \$ 283,130.00           |
| Other Services (FS)            | \$ 505,503.94                           | \$ 505,503.94           |
| Schematic Design Phase         | \$ 450,000.00                           | \$ 450,000.00           |
| Design Development Phase       | \$ 1,887,500.00                         | \$ 1,887,500.00         |
| Construction Document Phase    | \$ 3,342,500.00                         | \$ 3,342,500.00         |
| Bidding Phase                  | \$ 286,500.00                           | \$ 286,500.00           |
| Construction Phase             | \$ 3,342,500.00                         | \$ 3,342,500.00         |
| Completion Phase               | \$ 191,000.00                           | \$ 191,000.00           |
| Other Basic Services           | \$ 0.00                                 | \$ 0.00                 |
| Extra Services Over the Basic  | \$ 789,487.00                           | \$ 780,313.00           |
| <b>Total Fee</b>               | <b>\$ 11,478,120.94</b>                 | <b>\$ 11,468,946.94</b> |

This Amendment is a result of: Additional Service – Fee Credit from Amendment 16 GeoTech Fee

3. The Construction Budget shall be as follows:

Original Budget: \$ 101,521,394

Amended Budget \$ TBD

4. The Project Schedule shall be as follows:

Original Schedule: 2026 04-10 Killam ES Schedule

Amended Schedule TBD

5. This Amendment contains all of the terms and conditions agreed upon by the Parties as amendments to the original Contract. No other understandings or representations, oral or otherwise, regarding amendments to the original Contract shall be deemed to exist or bind the Parties, and all other terms and conditions of the Contract remain in full force and effect.

IN WITNESS WHEREOF, the Owner, with the prior approval of the Authority, and the Designer have caused this Amendment to be executed by their respective authorized officers.

IN WITNESS WHEREOF, the Owner, with the prior approval of the Authority, and the Designer have caused this Amendment to be executed by their respective authorized officers.

OWNER

\_\_\_\_\_  
(print name)

\_\_\_\_\_  
(print title)

By \_\_\_\_\_  
(signature )

Date \_\_\_\_\_

DESIGNER

\_\_\_\_\_  
(print name)

\_\_\_\_\_  
(print title)

By \_\_\_\_\_  
(signature )

Date \_\_\_\_\_

April 14, 2026

Jayne Wellman  
Town Manager  
Town of Reading  
16 Lowell St  
Reading, MA 01867

**Subject: J. Warren Killam Elementary School – Daily Times Chronicle: Advertising Services**

Dear Ms. Wellman:

Colliers Project Leaders, the Owner's Project Manager, has reviewed the attached, invoice #260329 is subject to approval of the corresponding Commitment recommend payment of \$313.14 for CG and FSB advertising service for the J. Warren Killam Elementary School Project.

Subject to approval of the corresponding Commitment, we recommend payment of this amount, using the following ProPay Codes and Breakdowns.

| Task                                          | Request<br>This Period | ProPay<br>Code |
|-----------------------------------------------|------------------------|----------------|
| Advertising Services – GC and FSB Bid Posting | \$313.14               | 0103-0000      |

Please feel free to contact me at (774) 294-6659 if you have any questions concerning this invoice.

Sincerely,



Justin Ferdenzi,  
Project Manager  
Justin.ferdenzi@collierseng.com

cc: Tom Milaschewski, Superintendent  
Carla Nazzaro, School Building Committee Chair

# Daily Times Chronicle

## Reading -- Wakefield

Woburn Daily Times, Inc., PO Box 2433, Woburn MA 01888  
781-933-3700

### INVOICE

**Bill To** Town of Reading  
**Attn:** Joshua Delaune, MPA  
**Address 1** 16 Lowell Street  
**Address 2**  
**City** Reading **State** MA **ZIP** 01867

**PO#**

**Legal Ad#** 260329

**Billing Key** 260329 Reading IFB KS-26-07 Killam School

**Run 1** 4/7/2026

**Run 2**

**Run 3**

**# of Inches** 10.3

**# of Runs** 1

**Cost** \$313.14

**Notary Fee**

**Total Cost** \$313.14

**Payment Date**

**Payment**

**Balance Due** \$313.14

---



Killiam Elementary School



Project Leaders

| ID | Task Mode | Task Name                                              | Duration          | Start               | Finish              | Predecessors          | Successors               | Actual Start        | Actual Finish       | Total Slack         |
|----|-----------|--------------------------------------------------------|-------------------|---------------------|---------------------|-----------------------|--------------------------|---------------------|---------------------|---------------------|
| 1  |           | <b>Forming the Team (MSBA MOD 02)</b>                  | <b>187 days</b>   | <b>Thu 4/13/23</b>  | <b>Tue 12/12/23</b> |                       |                          | <b>Thu 4/13/23</b>  | <b>Tue 12/12/23</b> | <b>0 days</b>       |
| 2  |           | <b>OPM Selection</b>                                   | <b>86.5 days</b>  | <b>Thu 4/13/23</b>  | <b>Thu 8/3/23</b>   |                       |                          | <b>Thu 4/13/23</b>  | <b>Thu 8/3/23</b>   | <b>0 days</b>       |
| 10 |           | <b>Design Team Selection</b>                           | <b>99.25 days</b> | <b>Mon 8/7/23</b>   | <b>Tue 12/12/23</b> |                       |                          | <b>Mon 8/7/23</b>   | <b>Tue 12/12/23</b> | <b>0 days</b>       |
| 28 |           | <b>Feasibility (MSBA MOD 03)</b>                       | <b>244 days</b>   | <b>Mon 12/18/23</b> | <b>Wed 10/30/24</b> |                       |                          | <b>Mon 12/18/23</b> | <b>Wed 10/30/24</b> | <b>0 days</b>       |
| 29 |           | <b>Preliminary Design Program Initiative (PDP)</b>     | <b>179 days</b>   | <b>Mon 12/18/23</b> | <b>Wed 8/7/24</b>   |                       |                          | <b>Mon 12/18/23</b> | <b>Wed 8/7/24</b>   | <b>0 days</b>       |
| 30 |           | Existing Conditions Assessment                         | 42 days           | Tue 1/2/24          | Mon 2/26/24         | 27FS+15 days          | 42,43                    | Tue 1/2/24          | Mon 2/26/24         | 0 days              |
| 31 |           | Design Process                                         | 117 days          | Tue 1/2/24          | Fri 5/31/24         | 27FS+15 days          | 46                       | Tue 1/2/24          | Fri 5/31/24         | 0 days              |
| 32 |           | <b>Meetings - Community, SBC, User Groups</b>          | <b>110 days</b>   | <b>Mon 12/18/23</b> | <b>Thu 5/9/24</b>   |                       |                          | <b>Mon 12/18/23</b> | <b>Thu 5/9/24</b>   | <b>0 days</b>       |
| 42 |           | Cost Estimating - Preliminary Alternatives             | 15 days           | Thu 4/11/24         | Wed 5/1/24          | 39FS+3 days,30        | 40                       | Thu 4/11/24         | Wed 5/1/24          | 0 days              |
| 43 |           | <b>Preliminary Design Program Submission (PDP)</b>     | <b>0 days</b>     | <b>Mon 5/20/24</b>  | <b>Mon 5/20/24</b>  | <b>41FS+8 days,30</b> | <b>44FS+1 day,48FS+1</b> | <b>Mon 5/20/24</b>  | <b>Mon 5/20/24</b>  | <b>0 days</b>       |
| 44 |           | MSBA PDP Review                                        | 30 days           | Tue 5/21/24         | Mon 7/1/24          | 43FS+1 day            | 45,50FS-10 days          | Tue 5/21/24         | Mon 7/1/24          | 0 days              |
| 45 |           | District Response to MSBA PDP Review Comments          | 20 days           | Mon 7/1/24          | Thu 7/25/24         | 44                    | 46                       | Mon 7/1/24          | Thu 7/25/24         | 0 days              |
| 46 |           | MSBA Acceptance of PDP                                 | 10 days           | Fri 7/26/24         | Wed 8/7/24          | 45,31                 | 55                       | Fri 7/26/24         | Wed 8/7/24          | 0 days              |
| 47 |           | <b>Preferred Schematic Report (PSR)</b>                | <b>125 days</b>   | <b>Tue 5/21/24</b>  | <b>Wed 10/30/24</b> |                       |                          | <b>Tue 5/21/24</b>  | <b>Wed 10/30/24</b> | <b>0 days</b>       |
| 48 |           | Design Process (PSR)                                   | 57.88 days        | Tue 5/21/24         | Mon 8/5/24          | 43FS+1 day            |                          | Tue 5/21/24         | Mon 8/5/24          | 0 days              |
| 49 |           | <b>Meetings - Community, SBC, User Groups</b>          | <b>43 days</b>    | <b>Mon 6/17/24</b>  | <b>Mon 8/12/24</b>  |                       |                          | <b>Mon 6/17/24</b>  | <b>Mon 8/12/24</b>  | <b>0 days</b>       |
| 55 |           | <b>Preferred Schematic Report Submission (PSR)</b>     | <b>0 days</b>     | <b>Wed 8/21/24</b>  | <b>Wed 8/21/24</b>  | <b>54FS+8 days,46</b> | <b>59FS+1 day,57FS+1</b> | <b>Wed 8/21/24</b>  | <b>Wed 8/21/24</b>  | <b>0 days</b>       |
| 56 |           | MSBA Facilities Assessment Subcommittee (FAS)          | 0 days            | Wed 9/11/24         | Wed 9/11/24         | 55FS+15 days          |                          | Wed 9/11/24         | Wed 9/11/24         | 0 days              |
| 57 |           | MSBA Facilities Assessment Subcommittee (FAS)          | 0 days            | Wed 9/25/24         | Wed 9/25/24         | 55FS+27 days          | 62,58                    | Wed 9/25/24         | Wed 9/25/24         | 0 days              |
| 58 |           | District Response to FAS Comments                      | 10 days           | Wed 9/25/24         | Tue 10/8/24         | 57                    | 62                       | Wed 9/25/24         | Tue 10/8/24         | 0 days              |
| 59 |           | MSBA PSR Review                                        | 32 days           | Thu 8/22/24         | Wed 10/2/24         | 55FS+1 day            | 60,62                    | Thu 8/22/24         | Wed 10/2/24         | 0 days              |
| 60 |           | District Response to MSBA PSR Review Comments          | 9 days            | Thu 10/3/24         | Tue 10/15/24        | 59                    | 61FS+1 day,62,66S        | Thu 10/3/24         | Tue 10/15/24        | 0 days              |
| 61 |           | MSBA Conference Call to Review PSR                     | 0 days            | Wed 10/16/24        | Wed 10/16/24        | 60FS+1 day            |                          | Wed 10/16/24        | Wed 10/16/24        | 0 days              |
| 62 |           | MSBA Board Approval of Preferred Solution              | 0 days            | Wed 10/30/24        | Wed 10/30/24        | 57,58,59,60,61FS+1    | 64,76                    | Wed 10/30/24        | Wed 10/30/24        | 0 days              |
| 63 |           | <b>Schematic Design (MSBA MOD 04)</b>                  | <b>219 days</b>   | <b>Wed 10/16/24</b> | <b>Wed 7/30/25</b>  |                       |                          | <b>Wed 10/16/24</b> | <b>NA</b>           | <b>1141.63 days</b> |
| 64 |           | Schematic Design                                       | 28 days           | Wed 10/30/24        | Fri 12/6/24         | 62                    | 71FS+1 day               | Wed 10/30/24        | Fri 12/6/24         | 0 days              |
| 65 |           | <b>Meetings - SBC</b>                                  | <b>73 days</b>    | <b>Wed 10/16/24</b> | <b>Wed 1/22/25</b>  |                       |                          | <b>Wed 10/16/24</b> | <b>Wed 1/22/25</b>  | <b>0 days</b>       |
| 71 |           | SD Cost Estimates                                      | 20 days           | Mon 12/9/24         | Mon 1/6/25          | 64FS+1 day            | 69,72,73,91              | Mon 12/9/24         | Mon 1/6/25          | 0 days              |
| 72 |           | Establish Project Scope & Budget                       | 10 days           | Wed 1/15/25         | Wed 1/29/25         | 71,69,70FF            | 74FS+5 days              | Wed 1/15/25         | Wed 1/29/25         | 0 days              |
| 73 |           | Establish CM@R or ch149                                | 0.88 days         | Mon 12/16/24        | Mon 12/16/24        | 71,69,70FF            | 79                       | Mon 12/16/24        | Mon 12/16/24        | 0 days              |
| 74 |           | OPM Informational email to MSBA                        | 0.88 days         | Fri 1/31/25         | Fri 1/31/25         | 72FS+5 days,70        | 79FS+6 days              | Fri 1/31/25         | Fri 1/31/25         | 0 days              |
| 75 |           | <b>DESE Submittal</b>                                  | <b>152 days</b>   | <b>Wed 10/30/24</b> | <b>Fri 5/16/25</b>  |                       |                          | <b>Wed 10/30/24</b> | <b>Fri 5/16/25</b>  | <b>0 days</b>       |
| 76 |           | Prepare DESE Submittal                                 | 77 days           | Wed 10/30/24        | Tue 2/11/25         | 62                    | 77                       | Wed 10/30/24        | Tue 2/11/25         | 0 days              |
| 77 |           | MSBA Review of DESE Submittal                          | 36 days           | Tue 2/11/25         | Fri 3/28/25         | 76                    | 78                       | Tue 2/11/25         | Fri 3/28/25         | 0 days              |
| 78 |           | DESE Review & Approve                                  | 39 days           | Fri 3/28/25         | Fri 5/16/25         | 77                    |                          | Fri 3/28/25         | Fri 5/16/25         | 0 days              |
| 79 |           | <b>Schematic Design Report Submission</b>              | <b>0 days</b>     | <b>Mon 2/10/25</b>  | <b>Mon 2/10/25</b>  | <b>74FS+6 days,73</b> | <b>80FS+1 day,86</b>     | <b>Mon 2/10/25</b>  | <b>Mon 2/10/25</b>  | <b>0 days</b>       |
| 80 |           | MSBA SD Review                                         | 36.88 days        | Tue 2/11/25         | Fri 3/28/25         | 79FS+1 day            | 81                       | Tue 2/11/25         | Fri 3/28/25         | 0 days              |
| 81 |           | District Response to MSBA SD Review Comments           | 11 days           | Mon 3/31/25         | Fri 4/11/25         | 80                    | 82,83                    | Mon 3/31/25         | Fri 4/11/25         | 0 days              |
| 82 |           | Project Scope and Budget Conference                    | 0 days            | Wed 3/26/25         | Wed 3/26/25         | 81                    | 83                       | Wed 3/26/25         | Wed 3/26/25         | 0 days              |
| 83 |           | MSBA Board Approval Schematic Design                   | 13 days           | Fri 4/11/25         | Wed 4/30/25         | 81,82                 |                          | Fri 4/11/25         | Wed 4/30/25         | 0 days              |
| 84 |           | 50% DCAMM Designer Evaluation Submission               | 10 days           | Thu 7/17/25         | Wed 7/30/25         | 115                   |                          | NA                  | NA                  | 1141.63 days        |
| 85 |           | <b>Extended Design Prior to the Start of DD</b>        | <b>46 days</b>    | <b>Mon 3/10/25</b>  | <b>Tue 5/13/25</b>  |                       |                          | <b>Mon 3/10/25</b>  | <b>Tue 5/13/25</b>  | <b>0 days</b>       |
| 86 |           | Extendend Design                                       | 46 days           | Mon 3/10/25         | Tue 5/13/25         | 79                    | 87                       | Mon 3/10/25         | Tue 5/13/25         | 0 days              |
| 87 |           | Owner release into DD                                  | 0 days            | Tue 5/13/25         | Tue 5/13/25         | 86                    | 115                      | Tue 5/13/25         | Tue 5/13/25         | 0 days              |
| 88 |           | <b>Funding the Project (MSBA MOD 05)</b>               | <b>96.75 days</b> | <b>Wed 1/8/25</b>   | <b>Tue 5/13/25</b>  |                       |                          | <b>Wed 1/8/25</b>   | <b>Tue 5/13/25</b>  | <b>0 days</b>       |
| 89 |           | <b>Reading Funding Process</b>                         | <b>96.75 days</b> | <b>Wed 1/8/25</b>   | <b>Tue 5/13/25</b>  |                       |                          | <b>Wed 1/8/25</b>   | <b>Tue 5/13/25</b>  | <b>0 days</b>       |
| 90 |           | <b>Develop Meeting &amp; Vote Language</b>             | <b>26.88 days</b> | <b>Wed 1/8/25</b>   | <b>Thu 2/13/25</b>  |                       |                          | <b>Wed 1/8/25</b>   | <b>Thu 2/13/25</b>  | <b>0 days</b>       |
| 91 |           | Secure MSBA Vote & Special Town Meeting Language       | 18 days           | Wed 1/8/25          | Fri 1/31/25         | 71                    | 92                       | Wed 1/8/25          | Fri 1/31/25         | 0 days              |
| 92 |           | Finalize Language with Town Council & MSBA             | 0 days            | Fri 1/31/25         | Fri 1/31/25         | 91                    | 93,94                    | Fri 1/31/25         | Fri 1/31/25         | 0 days              |
| 93 |           | Submit Language to Matt to Write Article               | 11 days           | Fri 1/31/25         | Thu 2/13/25         | 92                    | 96,109FS+30 days         | Fri 1/31/25         | Thu 2/13/25         | 0 days              |
| 94 |           | Submit Language to Laura (Min 35 days before election) | 0 days            | Fri 1/31/25         | Fri 1/31/25         | 92                    | 96                       | Fri 1/31/25         | Fri 1/31/25         | 0 days              |



## Killiam Elementary School



Project Leaders

| ID  | Task Mode | Task Name                                                                                                                 | Duration           | Start               | Finish              | Predecessors                 | Successors        | Actual Start        | Actual Finish      | Total Slack         |
|-----|-----------|---------------------------------------------------------------------------------------------------------------------------|--------------------|---------------------|---------------------|------------------------------|-------------------|---------------------|--------------------|---------------------|
| 95  |           | <b>Special Town Meeting</b>                                                                                               | <b>61.25 days</b>  | <b>Thu 2/13/25</b>  | <b>Mon 5/12/25</b>  |                              |                   | <b>Thu 2/13/25</b>  | <b>Mon 5/12/25</b> | <b>0 days</b>       |
| 96  |           | Information to Select Board for Special Town Meeting                                                                      | 0 days             | Thu 2/13/25         | Thu 2/13/25         | 94,93                        | 97                | Thu 2/13/25         | Thu 2/13/25        | 0 days              |
| 97  |           | Select Board Meeting - Vote to Close Warrant for Special Town Meeting                                                     | 2 days             | Fri 2/14/25         | Tue 2/18/25         | 96                           | 99,98             | Fri 2/14/25         | Tue 2/18/25        | 0 days              |
| 98  |           | Select Board Meeting - Vote for Special Town Meeting (14 days before Town Meeting and no meeting on 04/08/25 or 04/15/25) | 0 days             | Tue 4/1/25          | Tue 4/1/25          | 97                           | 101FS+10 days,99  | Tue 4/1/25          | Tue 4/1/25         | 0 days              |
| 99  |           | Special Town Meeting Warrant Published                                                                                    | 14 days            | Tue 4/1/25          | Thu 4/17/25         | 98,97                        | 101FS+10 days,100 | Tue 4/1/25          | Thu 4/17/25        | 0 days              |
| 100 |           | Special Town Meeting Warrant Report Published                                                                             | 0 days             | Thu 4/17/25         | Thu 4/17/25         | 99                           | 101               | Thu 4/17/25         | Thu 4/17/25        | 0 days              |
| 101 |           | Special Town Meeting (05/01-05/05)                                                                                        | 2 days             | Thu 5/1/25          | Mon 5/5/25          | 98FS+10 days,99FS+103,102    |                   | Thu 5/1/25          | Mon 5/5/25         | 0 days              |
| 102 |           | Post Warrant for Election                                                                                                 | 1 day              | Mon 5/5/25          | Tue 5/6/25          | 101                          |                   | Mon 5/5/25          | Tue 5/6/25         | 0 days              |
| 103 |           | Waiting Period after Special Town Meeting                                                                                 | 5 days             | Mon 5/5/25          | Mon 5/12/25         | 101                          | 112               | Mon 5/5/25          | Mon 5/12/25        | 0 days              |
| 104 |           | <b>Town Meeting</b>                                                                                                       | <b>32.13 days</b>  | <b>Tue 3/25/25</b>  | <b>Thu 5/8/25</b>   |                              |                   | <b>Tue 3/25/25</b>  | <b>Thu 5/8/25</b>  | <b>0 days</b>       |
| 105 |           | Town Meeting Warrant Published                                                                                            | 0 days             | Tue 3/25/25         | Tue 3/25/25         |                              | 107FS+25 days,106 | Tue 3/25/25         | Tue 3/25/25        | 0 days              |
| 106 |           | Town Meeting Warrant Report Published                                                                                     | 0 days             | Fri 4/4/25          | Fri 4/4/25          | 105FS+9 days                 | 107FS+16 days     | Fri 4/4/25          | Fri 4/4/25         | 0 days              |
| 107 |           | Town Meeting (04/28, 05/01, 05/05 & 05/08)                                                                                | 10 days            | Mon 4/28/25         | Thu 5/8/25          | 105FS+25 days,106            |                   | Mon 4/28/25         | Thu 5/8/25         | 0 days              |
| 108 |           | <b>Popular Election</b>                                                                                                   | <b>34.5 days</b>   | <b>Tue 3/25/25</b>  | <b>Tue 5/13/25</b>  |                              |                   | <b>Tue 3/25/25</b>  | <b>Tue 5/13/25</b> | <b>0 days</b>       |
| 109 |           | Information to Select Board for Elections                                                                                 | 0 days             | Tue 3/25/25         | Tue 3/25/25         | 93FS+30 days                 | 110FS+6 days      | Tue 3/25/25         | Tue 3/25/25        | 0 days              |
| 110 |           | Select Board Meeting - Vote for Election to happen (35 days before election and no meeting on 04/08 or 04/15)             | 0 days             | Tue 4/1/25          | Tue 4/1/25          | 109FS+6 days                 | 112FS+25 days,111 | Tue 4/1/25          | Tue 4/1/25         | 0 days              |
| 111 |           | Select Board must notify the Town Clerk of Election                                                                       | 1 day              | Wed 4/2/25          | Wed 4/2/25          | 110                          | 112               | Wed 4/2/25          | Wed 4/2/25         | 0 days              |
| 112 |           | <b>Vote (Special Elecation - Has to be 7 days after closing and Historically on a Tu</b>                                  | <b>0 days</b>      | <b>Tue 5/13/25</b>  | <b>Tue 5/13/25</b>  | <b>103,110FS+25 days,115</b> |                   | <b>Tue 5/13/25</b>  | <b>Tue 5/13/25</b> | <b>0 days</b>       |
| 113 |           | <b>Design Development (MODULE 6)</b>                                                                                      | <b>262.25 days</b> | <b>Fri 5/23/25</b>  | <b>Fri 5/1/26</b>   |                              |                   | <b>Fri 5/23/25</b>  | <b>NA</b>          | <b>930.38 days</b>  |
| 114 |           | <b>Design Development (DD)</b>                                                                                            | <b>89.38 days</b>  | <b>Fri 5/23/25</b>  | <b>Wed 9/17/25</b>  |                              |                   | <b>Fri 5/23/25</b>  | <b>NA</b>          | <b>1103.25 days</b> |
| 115 |           | Design Development Drawings                                                                                               | 41 days            | Fri 5/23/25         | Thu 7/17/25         | 112,87                       | 117SS+15 days,118 | Fri 5/23/25         | Thu 7/17/25        | 0 days              |
| 116 |           | MHC - Project Notification Form Filing                                                                                    | 0 days             | Tue 7/22/25         | Tue 7/22/25         | 115FS+3 days                 |                   | Tue 7/22/25         | Tue 7/22/25        | 0 days              |
| 117 |           | Register Project with USBGC                                                                                               | 0 days             | Thu 6/12/25         | Thu 6/12/25         | 115SS+15 days                | 125               | Thu 6/12/25         | Thu 6/12/25        | 0 days              |
| 118 |           | DD Cost Estimating                                                                                                        | 15 days            | Thu 7/17/25         | Tue 8/5/25          | 115                          | 119               | Thu 7/17/25         | Tue 8/5/25         | 0 days              |
| 119 |           | DD Estimate Reconciliation Meeting                                                                                        | 2 days             | Wed 8/6/25          | Thu 8/7/25          | 118                          | 123FS+6 days,120  | Wed 8/6/25          | Thu 8/7/25         | 0 days              |
| 120 |           | Finalize VE log and Reconciled Budget                                                                                     | 2 days             | Thu 8/7/25          | Mon 8/11/25         | 119                          | 121               | Thu 8/7/25          | Mon 8/11/25        | 0 days              |
| 121 |           | Review Budget with XLT                                                                                                    | 0 days             | Mon 8/11/25         | Mon 8/11/25         | 120                          | 122               | Mon 8/11/25         | Mon 8/11/25        | 0 days              |
| 122 |           | Issue SBC Documents                                                                                                       | 4 days             | Mon 8/11/25         | Fri 8/15/25         | 121                          | 123               | Mon 8/11/25         | Fri 8/15/25        | 0 days              |
| 123 |           | SBC Meeting                                                                                                               | 1 day              | Fri 8/15/25         | Mon 8/18/25         | 119FS+6 days,122             | 124               | Fri 8/15/25         | Mon 8/18/25        | 0 days              |
| 124 |           | SBC Meeting - Approve DD Submission                                                                                       | 0 days             | Mon 8/18/25         | Mon 8/18/25         | 123                          | 125FS+1 day,126FS | Mon 8/18/25         | Mon 8/18/25        | 0 days              |
| 125 |           | Submit DD Package to MSBA                                                                                                 | 0 days             | Tue 8/19/25         | Tue 8/19/25         | 124FS+1 day,117              | 128,131           | Tue 8/19/25         | Tue 8/19/25        | 0 days              |
| 126 |           | Site Plan Review and Stormwater Permit Special Hearing                                                                    | 0 days             | Mon 8/25/25         | Mon 8/25/25         | 124FS+5 days                 | 127               | Mon 8/25/25         | Mon 8/25/25        | 0 days              |
| 127 |           | Site Plan Review and Stormwater Permit Approval                                                                           | 8 days             | Mon 8/25/25         | Wed 9/3/25          | 126                          |                   | Mon 8/25/25         | Wed 9/3/25         | 0 days              |
| 128 |           | MSBA Review and Comments (Business Days)                                                                                  | 13 days            | Tue 8/19/25         | Thu 9/4/25          | 125                          | 129               | Tue 8/19/25         | Thu 9/4/25         | 0 days              |
| 129 |           | Respond to MSBA DD comments (Business Days)                                                                               | 10 days            | Thu 9/4/25          | Wed 9/17/25         | 128                          | 140               | NA                  | NA                 | 1103.25 days        |
| 130 |           | <b>60% Construction Documents Phase (60% CD)</b>                                                                          | <b>93 days</b>     | <b>Tue 8/19/25</b>  | <b>Thu 12/18/25</b> |                              |                   | <b>Tue 8/19/25</b>  | <b>NA</b>          | <b>1032.88 days</b> |
| 131 |           | 60% Construction Drawings                                                                                                 | 40 days            | Tue 8/19/25         | Thu 10/9/25         | 125                          | 132               | Tue 8/19/25         | Thu 10/9/25        | 0 days              |
| 132 |           | SBC Meeting                                                                                                               | 0 days             | Thu 10/9/25         | Thu 10/9/25         | 131                          | 133               | Thu 10/9/25         | Thu 10/9/25        | 0 days              |
| 133 |           | 60% CDs for Pricing                                                                                                       | 0 days             | Thu 10/9/25         | Thu 10/9/25         | 132                          | 134               | Thu 10/9/25         | Thu 10/9/25        | 0 days              |
| 134 |           | 60% CD Cost Estimating                                                                                                    | 15 days            | Thu 10/9/25         | Wed 10/29/25        | 133                          | 135FS+3 days      | Thu 10/9/25         | Wed 10/29/25       | 0 days              |
| 135 |           | 60% CD Reconciliation Meeting                                                                                             | 0 days             | Mon 11/3/25         | Mon 11/3/25         | 134FS+3 days                 | 139FS+7 days,136  | NA                  | NA                 | 1067.88 days        |
| 136 |           | Finalize VE log and Reconciled Budget                                                                                     | 2 days             | Mon 11/3/25         | Tue 11/4/25         | 135                          | 137FS+1 day       | Mon 11/3/25         | Tue 11/4/25        | 0 days              |
| 137 |           | Review Budget with XLT                                                                                                    | 0 days             | Wed 11/5/25         | Wed 11/5/25         | 136FS+1 day                  | 138               | Wed 11/5/25         | Wed 11/5/25        | 0 days              |
| 138 |           | Issue SBC Documents                                                                                                       | 1 day              | Thu 11/6/25         | Thu 11/6/25         | 137                          | 139FS+2 days      | Thu 11/6/25         | Thu 11/6/25        | 0 days              |
| 139 |           | SBC Meeting - Approve 60% Submission                                                                                      | 0 days             | Wed 11/12/25        | Wed 11/12/25        | 135FS+7 days,138FS           | 144,140FS+1 day   | Wed 11/12/25        | Wed 11/12/25       | 0 days              |
| 140 |           | Submit 60% CD Package to MSBA                                                                                             | 0 days             | Thu 11/13/25        | Thu 11/13/25        | 139FS+1 day,129              | 141               | Thu 11/13/25        | Thu 11/13/25       | 0 days              |
| 141 |           | MSBA Review and Comments (Business Days)                                                                                  | 16 days            | Thu 11/13/25        | Thu 12/4/25         | 140                          | 142               | Thu 11/13/25        | Thu 12/4/25        | 0 days              |
| 142 |           | Respond to MSBA 60% comments (Business Days)                                                                              | 11 days            | Thu 12/4/25         | Thu 12/18/25        | 141                          | 145               | Thu 12/4/25         | Thu 12/18/25       | 0 days              |
| 143 |           | <b>90% Construction Documents Phase (90% CD)</b>                                                                          | <b>130.5 days</b>  | <b>Wed 11/12/25</b> | <b>Fri 5/1/26</b>   |                              |                   | <b>Wed 11/12/25</b> | <b>NA</b>          | <b>930.38 days</b>  |



Killiam Elementary School



Project Leaders

| ID  | Task Mode | Task Name                                                              | Duration           | Start               | Finish              | Predecessors  | Successors        | Actual Start        | Actual Finish | Total Slack         |
|-----|-----------|------------------------------------------------------------------------|--------------------|---------------------|---------------------|---------------|-------------------|---------------------|---------------|---------------------|
| 144 |           | 90% Construction Documents                                             | 49 days            | Wed 11/12/25        | Thu 1/15/26         | 139           | 165SS,145,146,180 | Wed 11/12/25        | Thu 1/15/26   | 0 days              |
| 145 |           | 90% CDs Issued for Cost Estimating                                     | 0 days             | Thu 1/15/26         | Thu 1/15/26         | 142,144       | 147               | Thu 1/15/26         | Thu 1/15/26   | 0 days              |
| 146 |           | 90% CDs Issued for Code Review                                         | 0 days             | Thu 1/15/26         | Thu 1/15/26         | 144           |                   | NA                  | NA            | 1011.88 days        |
| 147 |           | 90% CD Cost Estimating                                                 | 10 days            | Thu 1/15/26         | Thu 1/29/26         | 145           | 148FS+2 days      | NA                  | NA            | 15.5 days           |
| 148 |           | 90% CD Reconciliation Meeting                                          | 0 days             | Mon 2/2/26          | Mon 2/2/26          | 147FS+2 days  | 149               | NA                  | NA            | 15.5 days           |
| 149 |           | Finalize VE log and Reconciled Budget                                  | 2 days             | Mon 2/2/26          | Wed 2/4/26          | 148           | 150               | NA                  | NA            | 14.75 days          |
| 150 |           | Review Budget with XLT                                                 | 0 days             | Wed 2/4/26          | Wed 2/4/26          | 149           | 151               | NA                  | NA            | 14.75 days          |
| 151 |           | Issue SBC Documents                                                    | 1 day              | Wed 2/4/26          | Thu 2/5/26          | 150           | 152FS+2 days      | NA                  | NA            | 14.75 days          |
| 152 |           | SBC Meeting - Approve 90% CD Submission                                | 0 days             | Mon 2/9/26          | Mon 2/9/26          | 151FS+2 days  | 153FS+1 day       | NA                  | NA            | 15.5 days           |
| 153 |           | Submit 90% CD Package to MSBA                                          | 0 days             | Tue 2/10/26         | Tue 2/10/26         | 152FS+1 day   | 154               | NA                  | NA            | 15.5 days           |
| 154 |           | MSBA review of 90% Package (Business Days)                             | 16 days            | Tue 2/10/26         | Tue 3/3/26          | 153           | 155               | NA                  | NA            | 15.5 days           |
| 155 |           | District Team's Response to MSBA Review of 90% package (Business Days) | 11 days            | Tue 3/3/26          | Tue 3/17/26         | 154           | 156               | NA                  | NA            | 15.5 days           |
| 156 |           | Completion of the Bid Documents                                        | 10 days            | Wed 3/18/26         | Mon 3/30/26         | 155           | 158,157FS-3 days  | NA                  | NA            | 14.5 days           |
| 157 |           | Issue SBC Documents                                                    | 0 days             | Thu 3/26/26         | Thu 3/26/26         | 156FS-3 days  |                   | NA                  | NA            | 879.25 days         |
| 158 |           | SBC Meeting - Approve Bid Document Submission                          | 0 days             | Mon 3/30/26         | Mon 3/30/26         | 156           | 191,159           | NA                  | NA            | 14.5 days           |
| 159 |           | 100% CD Package MSBA Submission                                        | 1 day              | Tue 3/31/26         | Tue 3/31/26         | 158           | 160,192SS         | NA                  | NA            | 12.88 days          |
| 160 |           | 100% CD Package to MSBA review                                         | 14 days            | Wed 4/1/26          | Fri 4/17/26         | 159           | 161               | NA                  | NA            | 31.38 days          |
| 161 |           | 100% CD DCAMM Designer Evaluation                                      | 10 days            | Fri 4/17/26         | Fri 5/1/26          | 160           | 202               | NA                  | NA            | 31.38 days          |
| 162 |           | <b>Construction Phase (MODULE 7)</b>                                   | <b>860.88 days</b> | <b>Wed 11/12/25</b> | <b>Thu 11/30/28</b> |               |                   | <b>Wed 11/12/25</b> | <b>NA</b>     | <b>200 days</b>     |
| 163 |           | <b>Early Package #01 Switchgear</b>                                    | <b>366.38 days</b> | <b>Wed 11/12/25</b> | <b>Thu 4/8/27</b>   |               |                   | <b>Wed 11/12/25</b> | <b>NA</b>     | <b>608.63 days</b>  |
| 164 |           | <b>Bid Package for Switchgear &amp; Generator</b>                      | <b>56 days</b>     | <b>Wed 11/12/25</b> | <b>Tue 1/27/26</b>  |               |                   | <b>Wed 11/12/25</b> | <b>NA</b>     | <b>1004.88 days</b> |
| 165 |           | Completion of the Early Bid documents                                  | 21 days            | Wed 11/12/25        | Tue 12/9/25         | 144SS         | 166               | Wed 11/12/25        | Tue 12/9/25   | 0 days              |
| 166 |           | Submit Advertisement for Early Bids                                    | 1 day              | Wed 12/10/25        | Wed 12/10/25        | 165           | 167FS+3 days      | NA                  | NA            | 1038.88 days        |
| 167 |           | SBC Meeting - Approve Early Package-Invitation For Bid                 | 0 days             | Mon 12/15/25        | Mon 12/15/25        | 166FS+3 days  | 168               | Mon 12/15/25        | Mon 12/15/25  | 0 days              |
| 168 |           | Advertise for Early bid package                                        | 1 day              | Mon 12/15/25        | Tue 12/16/25        | 167           | 169               | Mon 12/15/25        | Tue 12/16/25  | 0 days              |
| 169 |           | Early Bid Package Submission Period                                    | 21 days            | Tue 12/16/25        | Wed 1/14/26         | 168           | 170               | Tue 12/16/25        | Wed 1/14/26   | 0 days              |
| 170 |           | Early Package Bids Due                                                 | 0 days             | Wed 1/14/26         | Wed 1/14/26         | 169           | 171FS+4 days      | Wed 1/14/26         | Wed 1/14/26   | 0 days              |
| 171 |           | SBC Meeting - Review results/ Vote to Award                            | 0 days             | Tue 1/20/26         | Tue 1/20/26         | 170FS+4 days  | 172               | NA                  | NA            | 667.75 days         |
| 172 |           | Issue Notice of Award                                                  | 5 days             | Tue 1/20/26         | Tue 1/27/26         | 171           | 174               | NA                  | NA            | 667.75 days         |
| 173 |           | <b>Construction for Switchgear</b>                                     | <b>312.63 days</b> | <b>Tue 1/27/26</b>  | <b>Thu 4/8/27</b>   |               |                   | <b>NA</b>           | <b>NA</b>     | <b>608.63 days</b>  |
| 174 |           | Execute Contract                                                       | 5 days             | Tue 1/27/26         | Mon 2/2/26          | 172           | 175               | NA                  | NA            | 615.63 days         |
| 175 |           | Shop Drawings                                                          | 30 days            | Tue 2/3/26          | Mon 3/16/26         | 174           | 176               | NA                  | NA            | 615.63 days         |
| 176 |           | Fabration and Delivery                                                 | 300 days           | Tue 3/17/26         | Thu 4/8/27          | 175           | 177               | NA                  | NA            | 666.75 days         |
| 177 |           | GC To take Delivery of Switchgear                                      | 0 days             | Thu 4/8/27          | Thu 4/8/27          | 176           |                   | NA                  | NA            | 608.63 days         |
| 178 |           | <b>Base Contract</b>                                                   | <b>119.38 days</b> | <b>Mon 12/15/25</b> | <b>Fri 5/29/26</b>  |               |                   | <b>Mon 12/15/25</b> | <b>NA</b>     | <b>12.75 days</b>   |
| 179 |           | <b>Pregualification Base Contract</b>                                  | <b>81.25 days</b>  | <b>Mon 12/15/25</b> | <b>Tue 3/31/26</b>  |               |                   | <b>Mon 12/15/25</b> | <b>NA</b>     | <b>24.63 days</b>   |
| 180 |           | SBC Meeting - Approve Prequal Sub Committee (PQC)                      | 0 days             | Mon 12/15/25        | Mon 12/15/25        | 144SS+25 days | 181               | Mon 12/15/25        | Mon 12/15/25  | 0 days              |
| 181 |           | PQC - Kick-Off                                                         | 7 days             | Mon 1/26/26         | Tue 2/3/26          | 180           | 182               | Mon 1/26/26         | NA            | 0 days              |
| 182 |           | PQC - Approve RFQ                                                      | 0 days             | Tue 2/3/26          | Tue 2/3/26          | 181           | 183               | NA                  | NA            | 0 days              |
| 183 |           | PQC - Submit Ad for Qualifications                                     | 6 days             | Wed 1/28/26         | Wed 2/4/26          | 182           | 184               | Wed 1/28/26         | NA            | 24.63 days          |
| 184 |           | PQC - Advertise for Qualifications (GCs/FSB) online                    | 0 days             | Wed 2/4/26          | Wed 2/4/26          | 183           | 185               | NA                  | NA            | 24.63 days          |
| 185 |           | PQC - Qualifications Submission Period                                 | 18 days            | Wed 2/4/26          | Fri 2/27/26         | 184           | 186               | NA                  | NA            | 24.63 days          |
| 186 |           | Qualifications Due                                                     | 0 days             | Fri 2/27/26         | Fri 2/27/26         | 185           | 187               | NA                  | NA            | 24.63 days          |
| 187 |           | PQC - Distribute & Review SOQs                                         | 2 days             | Fri 2/27/26         | Tue 3/3/26          | 186           | 188               | NA                  | NA            | 24.63 days          |
| 188 |           | PQC - Review PreQuals                                                  | 21 days            | Tue 3/3/26          | Fri 3/27/26         | 187           | 189               | NA                  | NA            | 24.63 days          |
| 189 |           | PQC - Complete SOQ Review and Approve List of Contractors              | 2 days             | Mon 3/30/26         | Tue 3/31/26         | 188           | 191               | NA                  | NA            | 24.63 days          |
| 190 |           | <b>Bidding Base Contract</b>                                           | <b>47 days</b>     | <b>Tue 3/31/26</b>  | <b>Fri 5/29/26</b>  |               |                   | <b>NA</b>           | <b>NA</b>     | <b>14.38 days</b>   |
| 191 |           | Advertise for bids (Central Reg, New Paper, City Hall)                 | 5 days             | Tue 3/31/26         | Tue 4/7/26          | 189,158       | 195               | NA                  | NA            | 24.63 days          |
| 192 |           | Issue Bid Docs to Project Dog for Clerical Review                      | 0 days             | Tue 3/31/26         | Tue 3/31/26         | 159SS         | 193               | NA                  | NA            | 14.38 days          |
| 193 |           | Bid Documents Published Online                                         | 6 days             | Tue 3/31/26         | Tue 4/7/26          | 192           | 194,197,195       | NA                  | NA            | 14.38 days          |
| 194 |           | Contractor Pre-Bid Briefing Session/Conference                         | 0 days             | Tue 4/7/26          | Tue 4/7/26          | 193           | 196,198           | NA                  | NA            | 47.38 days          |



Killiam Elementary School



| ID  | Task Mode | Task Name                                             | Duration           | Start               | Finish              | Predecessors        | Successors        | Actual Start | Actual Finish | Total Slack        |
|-----|-----------|-------------------------------------------------------|--------------------|---------------------|---------------------|---------------------|-------------------|--------------|---------------|--------------------|
| 195 |           | Filed Sub-Bid time                                    | 23 days            | Tue 4/7/26          | Wed 5/6/26          | 193,191             | 196               | NA           | NA            | 24.38 days         |
| 196 |           | Filed Sub-Bids Due                                    | 0 days             | Wed 5/6/26          | Wed 5/6/26          | 195,194             | 198               | NA           | NA            | 24.38 days         |
| 197 |           | GC Bid Time                                           | 33 days            | Tue 4/7/26          | Tue 5/19/26         | 193                 | 198               | NA           | NA            | 14.38 days         |
| 198 |           | General Contractor Bids Due                           | 0 days             | Tue 5/19/26         | Tue 5/19/26         | 197,194,196         | 199               | NA           | NA            | 14.38 days         |
| 199 |           | Review Results of GC Bids with SBC                    | 3 days             | Tue 5/19/26         | Fri 5/22/26         | 198                 | 200               | NA           | NA            | 14.38 days         |
| 200 |           | Vote to Approve GC Bid                                | 0 days             | Fri 5/22/26         | Fri 5/22/26         | 199                 | 201               | NA           | NA            | 14.38 days         |
| 201 |           | Issue Notice of Award                                 | 0 days             | Fri 5/22/26         | Fri 5/22/26         | 200                 | 202,204           | NA           | NA            | 14.38 days         |
| 202 |           | Execute Contract                                      | 5 days             | Fri 5/22/26         | Fri 5/29/26         | 201,161             | 205,204           | NA           | NA            | 14.38 days         |
| 203 |           | <b>Phase 1 - New Building Construction</b>            | <b>493.38 days</b> | <b>Fri 5/29/26</b>  | <b>Mon 2/28/28</b>  |                     |                   | <b>NA</b>    | <b>NA</b>     | <b>14.38 days</b>  |
| 204 |           | Notice to Proceed                                     | 1 day              | Fri 5/29/26         | Mon 6/1/26          | 201,202             | 206               | NA           | NA            | 842.38 days        |
| 205 |           | Construction                                          | 438 days           | Fri 5/29/26         | Fri 12/17/27        | 202                 | 211,217,219FF,220 | NA           | NA            | 14.38 days         |
| 206 |           | EPA - NPDES Notice of Intent and Approval             | 65 days            | Mon 6/1/26          | Fri 8/21/26         | 204                 | 226FF             | NA           | NA            | 842.38 days        |
| 207 |           | Substantial Completion of New School Building         | 0 days             | Fri 12/17/27        | Fri 12/17/27        | 205                 | 208,210,214       | NA           | NA            | 14.38 days         |
| 208 |           | Receive Temporary Certificate of Occupancy (TCO)      | 0 days             | Fri 12/17/27        | Fri 12/17/27        | 207                 | 209,214,227       | NA           | NA            | 60.38 days         |
| 209 |           | Student/Staff Tours of New Building                   | 10 days            | Fri 12/17/27        | Thu 12/30/27        | 208                 | 222FF             | NA           | NA            | 460.38 days        |
| 210 |           | Move from Existing Building to New                    | 36 days            | Fri 12/17/27        | Wed 2/2/28          | 207                 | 211               | NA           | NA            | 14.38 days         |
| 211 |           | Occupy                                                | 5 days             | Sun 2/20/28         | Mon 2/28/28         | 205,210             | 213FS+5 days,214  | NA           | NA            | 0 days             |
| 212 |           | 50% DCAMM Rating (Contractor)                         | 10 days            | Fri 12/17/27        | Thu 12/30/27        | 205                 |                   | NA           | NA            | 460.38 days        |
| 213 |           | <b>Phase 2 - Demo and Site</b>                        | <b>210 days</b>    | <b>Fri 3/3/28</b>   | <b>Thu 11/30/28</b> | <b>211FS+5 days</b> |                   | <b>NA</b>    | <b>NA</b>     | <b>0 days</b>      |
| 214 |           | Construction                                          | 200 days           | Fri 3/3/28          | Thu 11/16/28        | 211,208,207         | 215,223,224FF,236 | NA           | NA            | 0 days             |
| 215 |           | Substantial completion                                | 0 days             | Thu 11/16/28        | Thu 11/16/28        | 214                 | 234               | NA           | NA            | 0 days             |
| 216 |           | 100% DCAMM Rating (Contractor)                        | 10 days            | Thu 11/16/28        | Thu 11/30/28        | 224                 |                   | NA           | NA            | 200 days           |
| 217 |           | <b>Project Closeout (MODULE 8)</b>                    | <b>402.38 days</b> | <b>Fri 12/17/27</b> | <b>Tue 5/15/29</b>  | <b>205</b>          |                   | <b>NA</b>    | <b>NA</b>     | <b>68 days</b>     |
| 218 |           | <b>Punchlist</b>                                      | <b>280.38 days</b> | <b>Fri 12/17/27</b> | <b>Wed 12/13/28</b> |                     |                   | <b>NA</b>    | <b>NA</b>     | <b>190 days</b>    |
| 219 |           | Contractor Punch List for Designer                    | 14 days            | Fri 12/17/27        | Tue 1/4/28          | 205FF               | 221               | NA           | NA            | 423.38 days        |
| 220 |           | Design Team Punch List                                | 1.5 mons           | Fri 12/17/27        | Tue 1/25/28         | 205FF               |                   | NA           | NA            | 22.02 mons         |
| 221 |           | Punch List - Phase 1 Contractor to Perform Punch      | 33 days            | Tue 1/4/28          | Tue 2/15/28         | 219                 |                   | NA           | NA            | 423.38 days        |
| 222 |           | FF&E Punchlist                                        | 15 days            | Fri 12/17/27        | Wed 1/5/28          | 209FF               |                   | NA           | NA            | 455.38 days        |
| 223 |           | FF&E Closeout                                         | 20 days            | Thu 11/16/28        | Wed 12/13/28        | 214                 | 231               | NA           | NA            | 46 days            |
| 224 |           | Punch List - Phase 2                                  | 33 days            | Thu 10/5/28         | Thu 11/16/28        | 214FF               | 228,231,234,236,2 | NA           | NA            | 0 days             |
| 225 |           | <b>Cx</b>                                             | <b>275.38 days</b> | <b>Fri 12/17/27</b> | <b>Wed 12/6/28</b>  |                     |                   | <b>NA</b>    | <b>NA</b>     | <b>182.38 days</b> |
| 226 |           | Commissioning New Building                            | 4 mons             | Fri 12/17/27        | Wed 3/29/28         | 206FF               |                   | NA           | NA            | 19.52 mons         |
| 227 |           | Commissioning + 10 month                              | 11 mons            | Fri 12/17/27        | Tue 9/26/28         | 208                 | 228,229,238,240   | NA           | NA            | 9.12 mons          |
| 228 |           | Final Commissioning Report to MSBA                    | 10 days            | Thu 11/16/28        | Thu 11/30/28        | 224,227             | 229               | NA           | NA            | 162 days           |
| 229 |           | Commissioning Certificate of Completion to MSBA       | 5 days             | Thu 11/30/28        | Wed 12/6/28         | 227,228             | 240               | NA           | NA            | 162 days           |
| 230 |           | <b>USGBC</b>                                          | <b>76 days</b>     | <b>Fri 2/9/29</b>   | <b>Tue 5/15/29</b>  |                     |                   | <b>NA</b>    | <b>NA</b>     | <b>0 days</b>      |
| 231 |           | Final Construction Package to USGBC                   | 66 days            | Fri 2/9/29          | Wed 5/2/29          | 223,224,234         | 232               | NA           | NA            | 0 days             |
| 232 |           | LEED-S Construction Application & Final Review        | 10 days            | Thu 5/3/29          | Tue 5/15/29         | 231                 | 233,240           | NA           | NA            | 0 days             |
| 233 |           | USGBC issue Green School Program Certification letter | 0 days             | Tue 5/15/29         | Tue 5/15/29         | 232                 | 238               | NA           | NA            | 0 days             |
| 234 |           | Closeout GC - Final Change Order                      | 66 days            | Thu 11/16/28        | Fri 2/9/29          | 224,215             | 231,235           | NA           | NA            | 0 days             |
| 235 |           | GC Request for Final Payment                          | 15 days            | Fri 2/9/29          | Wed 2/28/29         | 234                 | 237               | NA           | NA            | 97 days            |
| 236 |           | Submission of As-Builts and O&M                       | 44 days            | Thu 11/16/28        | Fri 1/12/29         | 224,214             | 238               | NA           | NA            | 98 days            |
| 237 |           | DCAMM Evaluation Form following GC Final Payment      | 10 days            | Wed 2/28/29         | Tue 3/13/29         | 235                 | 239               | NA           | NA            | 97 days            |
| 238 |           | Final Reimbursement Request Submittal to MSBA         | 3.4 mons           | Tue 5/15/29         | Wed 8/8/29          | 233,227,236         | 241               | NA           | NA            | 0 mons             |
| 239 |           | Corrective actions by GC                              | 22 days            | Tue 3/13/29         | Tue 4/10/29         | 237                 |                   | NA           | NA            | 97 days            |
| 240 |           | MSBA Closeout                                         | 33 days            | Tue 5/15/29         | Tue 6/26/29         | 232,227,229         | 241               | NA           | NA            | 35 days            |
| 241 |           | Project Complete                                      | 0 days             | Wed 8/8/29          | Wed 8/8/29          | 238,240             |                   | NA           | NA            | 0 days             |



## Town of Reading Meeting Minutes

2016-09-22 LAG

### Board - Committee - Commission - Council:

Permanent Building Committee

Killam School Building Committee

Date: 2026-03-16

Time: 7:00 PM

Building: Reading Town Hall

Location: Conference Room

Address: 16 Lowell Street

Session: Open Session

Purpose: General Business

Version: Draft

#### Attendees: **Members - Present:**

John Coote, Chris Haley, Kirk McCormick, Greg Stepler, Nancy Twomey, and Pat Tompkins.

#### **Members - Not Present:**

Shawn Brandt, Carla Nazzaro and Ed Ross.

#### **Others Present:**

Reading Town Manager Jayne Wellman, Reading Facilities Clerk David Dallaire, Colliers Project Director Mike Carroll, Colliers Project Manager Justin Ferdenzi, LBA Project Manager Jenni Katajamaki, LBA Architect Leigh Sherwood

**Minutes Respectfully Submitted By:** Harani Kumaresh

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### **Topics of Discussion:**

This meeting was held in-person in the Town Hall Conference Meeting Room and remotely via Zoom.

#### **Call to order:**

Vice Chair Pat Tompkins called the meeting to order at 7:00 pm.

Roll call attendance: John Coote, Chris Haley, Kirk McCormick, Greg Stepler, Nancy Twomey, and Pat Tompkins

#### **Public Comment:**

No reports.

#### **Liaison Reports:**

LBA Project Team Update:

Jenni Katajamaki introduced David Harris, who will be taking on a more active role in the project as it transitions into the construction phase. Mr. Harris, an experienced architect, will be leading the construction administration efforts for the project moving forward.

Mr. Harris noted that he has been involved with the project previously and looks forward to working more closely with the Committee as the project advances from design into construction. He highlighted the significance of this phase as the project moves from planning and documentation into implementation. Members of the project team welcomed Mr. Harris and expressed confidence in his experience and contributions to the project.

Pat Tompkins reported that the Killam School Building Committee (KSBC) member list, originally submitted to the Massachusetts School Building Authority (MSBA) at the start of the project, requires an update due to recent changes.

Pat was noted that Jayne Wellman will replace Matt Kulies in the Town Manager role. In addition, Carla Nazzaro will remain as Chair and continue as the School Committee appointee. However, it was noted for the record that she will not be seeking reelection to the School Committee.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to make the changes to the MSBA report indicating that Carla Nazzaro remains as school committee representative and Jane Wellman is now the acting town manager.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

### **CPL Financial Review\***

Justin Ferdenzi presented the financial status of the project. The project currently maintains a construction budget of approximately \$101.5 million. Total expenditures to date for architectural and engineering services are approximately \$5,065,421, with a remaining balance of \$5,289,579. For administrative costs, expenditures to date total approximately \$2,376,044, with a remaining balance of \$677,774. Overall, total project expenditures to date are approximately \$7,981,465, with a remaining project budget balance of approximately \$116,113,677. Justin noted that the project continues to track within budget at this stage.

Next, the Committee reviewed several project commitments requiring approval. The first item was a change order in the amount of \$2,093 associated with survey work performed by Hancock Survey Associates, including applicable markups. The Committee also reviewed an invoice from the Daily Times Chronicle for advertisement costs associated with the Request for Qualifications (RFQ) for general contractors and subcontractors. In addition, the Committee reviewed the contract for David Dallaire related to Killam facilities clerk services.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to approve a commitment to Gienapp Architects in the amount of \$2,093.00 for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to approve a commitment to Daily Times Chronicle in the amount of \$190.94 for Advertisement for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to approve a commitment to Facilities Clerk David Dallaire in the amount of \$406,000.00 for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

Justin presented budget adjustments, noting two internal adjustments related to the Facilities Clerk and Gienapp Architects. He then presented various invoices for the month of February for the Committee's review and approval.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to accept LBA Invoice No. 23289 in the total amount of \$629,343.05 for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to accept Colliers Invoice No. 1143662 in the total amount of \$63,340.00 for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to accept Colliers Invoice No. 1153042 in the total amount of \$42,122.00 for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to accept Geinapp Invoice No. 682.29-R2 in the total amount of \$2,093.00 for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to accept Daily Times Chronicle Invoice No. 260201 in the total amount of \$190.94 for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

Justin presented several forecasted project costs for the Committee's awareness. A potential cost of approximately \$11,900 was identified for use of a church parking lot. The project team noted that discussions with the property owner are ongoing and that this option remains under consideration. Due to uncertainty in securing this location, the team is also evaluating alternative parking strategies, including on-site accommodations and other off-site options.

The Committee also reviewed forecasted allowance for the gymnasium floor, including a potential humidification system. The project team discussed that, while a humidification system could help regulate moisture levels, it may also introduce additional maintenance considerations. At this time, the team is not recommending installation but has included an allowance to address potential future flooring maintenance if needed.

In addition, Justin presented a forecasted cost for a tax consultant. Based on initial discussions, the consultant has provided a not-to-exceed estimate of \$100,000 for services, with final costs to be based on time and materials. The Committee discussed authorizing Town staff to proceed with contract negotiations. Justin noted that no costs have been forecasted at this time for Potential Change Orders (PCOs), as the project has not yet entered the construction phase.

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to accept a Tax Consultant for a not to exceed estimate of \$100,000.00 and for the Town to negotiate a contract for J. Warren Killam Elementary School Project.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

John Coote inquired about parking options in relation to the potential use of the church parking lot and alternative solutions. Jayne Wellman noted that the existing agreement with Burbank is limited in scope and does not currently include additional parking capacity for this project. While it may be considered in the future, no discussions have taken place to expand that agreement at this time.

The Committee reviewed alternative options, including use of off-site parking with shuttle service and accommodating vehicles on-site with the use of parking attendants. It was noted that identifying a solution for teacher parking remains the primary priority.

Discussion also included contractor parking, with the understanding that contractors are responsible for their own parking arrangements. However, it was acknowledged that limited on-site capacity, particularly during peak construction, may require contractors to seek off-site parking solutions, which could impact overall project costs. The Committee recognized that both teacher and contractor parking will require continued coordination, and that parking logistics may influence project costs as the project moves into construction.

Justin presented an update on the project cash flow. It was noted that current actual expenditures are tracking closely with projected estimates, and the project remains within the planned cash flow projections. Encumbrances to date are consistent with expectations, and no concerns were identified at this time. The project team noted that cash flow is expected to increase significantly as the project moves into the construction phase, particularly following contractor procurement anticipated in the May–June timeframe.

### **CPL Schedule Update**

Justin Ferdenzi provided an update on the project schedule. The project is currently at the 100% Construction Document submission, The final bid documents are anticipated to be completed by March 25, 2026. The design team will finalize the documents and present them, along with the list of prequalified contractors and subcontractors, to the Committee for review and approval at the March 30, 2026 meeting. Following Committee approval, the full package will be submitted to the Massachusetts School Building Authority (MSBA).

Upon approval, the project will proceed to the bidding phase, during which bid documents will be issued to prequalified contractors. The project team anticipates receiving bids and proceeding with contract award by the end of May 2026. The project team also provided an update on the prequalification process, noting that approximately 150 submissions were received across general contractors and subcontractor trades, indicating strong interest in the project. The team is currently reviewing and evaluating submissions, including reference checks and financial qualifications, in coordination with the prequalification committee.

Mike Carroll noted that only one submission was received for the elevator trade, and the package has been reissued. If additional responses are not received, the project team will follow the appropriate process to evaluate and incorporate that scope into the bidding phase. The project team expects to present the final list of prequalified contractors to the Committee for approval at the next meeting.

Pat Tompkins discussed quality control measures for the final bid documents, particularly with respect to coordination between trades and avoiding inconsistencies in specifications. Mike explained that the documents have undergone multiple levels of review at each design phase, including schematic design, design development, 60%, and 90% submissions. These

reviews included internal quality control by the design team, as well as reviews by the Owner's Project Manager and independent estimators. He noted that the project has also undergone a third-party code review, with comments currently being addressed by the design team. Additional reviews are being coordinated with the building inspector and fire department as the project advances toward final submission.

The project team further noted that multiple stakeholders, including the design team, Owner's Project Manager, commissioning agent, and MSBA, have reviewed the documents to identify and resolve potential conflicts or gaps. The team emphasized that lessons learned from past projects are being incorporated to minimize coordination issues. While acknowledging that no set of construction documents is entirely without error, the project team expressed confidence that the multi-layered review process will help minimize discrepancies and reduce the risk of avoidable issues during construction.

### **90 % MSBA Submission Comments**

Justin reported that the 90% Construction Documents were submitted to the Massachusetts School Building Authority (MSBA), and comments have been received in response. The project team is currently preparing responses to the MSBA comments, which are required to be submitted within 14 days. The design team and Owner's Project Manager are coordinating their respective responses and will reach out to the District if additional information is required. It was noted that the materials included in the meeting package reflect the MSBA's comments, and that the formal response document is still in progress.

### **Approval of Prior Meeting Minutes (02/09/26) \***

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to accept the meeting minutes of February 20, 2026.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.

### **Future Agenda Items & Next Meeting Dates**

Pat Tompkins confirmed that the next KSBC meetings will be held on Monday, March 30<sup>th</sup> and Tuesday, April 21<sup>th</sup>. The March XLT meeting will take place on Monday, March 23<sup>rd</sup> and April 13<sup>th</sup>. No additional agenda items were proposed.

Pat inquired about the projected dated that the bid documents will be available. Mike Carroll and Justin Ferdenzi confirmed that the bid documents are anticipated to be issued on April 7, 2026. The project team expects to receive Filed Sub-Bids on May 6, 2026, followed by General Contractor bids on May 19, 2026. The Notice of Award is anticipated to be issued on May 22, 2026. It was noted that the Committee's May meeting will be scheduled to align with the contract award process. Mike also noted that a site walk for contractors is tentatively planned for Friday, April 17, 2026, to allow bidders sufficient time to review the site and submit questions in advance of bid deadlines.

The Committee discussed scheduling for upcoming meetings. It was noted that the March 30, 2026 meeting may be conducted remotely, depending on the final agenda. The next meeting is currently scheduled for April 21, 2026; however, potential conflicts with holidays and other Town meetings were identified. The Committee agreed to further coordinate and confirm the final meeting date.

**Adjourn\***

**On a motion by Nancy Twomey, seconded by John Coote, the Killam School Building Committee voted 6-0-0 to adjourn at 8:00 pm.**

**Roll call vote:** John Coote – Yes; Chris Haley – Yes; Kirk McCormick – Yes; Greg Stepler-Yes; Nancy Twomey – Yes; Pat Tompkins – Yes.



## Town of Reading Meeting Minutes

2016-09-22 LAG

### Board - Committee - Commission - Council:

Permanent Building Committee

Killam School Building Committee

Date: 2026-03-30

Time: 7:00 PM

Building: Virtual

Location: Zoom

Address:

Session: Open Session

Purpose: General Business

Version: Draft

Attendees: **Members - Present:**

Carla Nazzaro, Pat Tompkins, Shawn Brandt, John Coote, Chris Haley, Ed Ross, Greg Stepler, and Nancy Twomey.

**Members - Not Present:**

Kirk McCormick.

**Others Present:**

Reading Town Manager Jayne Wellman, Reading Facilities Clerk David Dallaire, Colliers Project Director Mike Carroll, Colliers Project Manager Justin Ferdenzi, LBA Project Manager Jenni Katajamaki, LBA Architect David Harris

**Minutes Respectfully Submitted By:** Harani Kumaresh

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### Topics of Discussion:

This meeting was held in-person in the Town Hall Conference Meeting Room and remotely via Zoom.

### Call to order:

Carla Nazzaro called the meeting to order at 7:00 pm and confirmed that the meeting was being held virtually.

Roll call attendance: Pat Tompkins, Shawn Brandt, John Coote, Chris Haley, Ed Ross, Greg Stepler, Nancy Twomey, and Carla Nazzaro.

### Public Comment:

No reports.

### Liaison Reports:

Mike Carroll noted that the team is planning to conduct outreach to project abutters to provide a direct update on the project timeline and upcoming activities. This meeting is anticipated to occur in mid-April, avoiding school vacation week, and will likely be held at the school.

Carla also noted that an upcoming KSBC meeting will include a presentation of the site development and exterior design, including playground layouts and exterior finishes. Members of the playground committees and parents will be invited to view the final renderings.

### **Prequalified Contractors Approval\***

Justin presented the results of the prequalification process, noting strong interest from both general contractors and subcontractors. Only one general contractor was disqualified due to financial capacity concerns.

Approximately 30 subcontractors were disqualified, with the majority due to failure to acknowledge required addenda despite follow-up notifications. The remaining disqualifications were primarily due to firms not meeting the scale or experience requirements of the project. Justin noted that most trades still have a strong pool of qualified bidders, generally ranging from four to five or more per trade.

For the elevator trade, only one submission was initially received and later rejected, and no submissions were received in the reissued round. As a result, the recommendation is to proceed with the elevator scope as an open filed sub-bid, which is consistent with typical industry practice.

**On a motion by Nancy Twomey, seconded by Ed Ross, the Killam School Building Committee voted 8-0-0 to approve the prequalified contractor and filed sub-bidder list as presented for J. Warren Killam Elementary School Project.**

**Roll call vote:** Pat Tompkins – Yes, Shawn Brandt – Yes; John Coote – Yes; Chris Haley – Yes; Ed Ross – Yes; Greg Stepler- Yes; Nancy Twomey – Yes; Carla Nazzaro – Yes.

### **Authorize Documents to be Issued for Bid\***

Carla introduced the request for the committee to authorize issuance of the 100% bid documents. It was noted that the documents are scheduled to be issued on April 7, 2026, with filed sub-bids due May 6, 2026, and general contractor bids due May 19, 2026.

Jhon Coote inquired regarding the status of the third party peer reviews. Justin provided an update on peer reviews, noting that structural and code review comments have been received and are being incorporated where applicable. Items still under discussion may be addressed through addenda if necessary. The committee requested that review comments and responses be shared for transparency.

**On a motion by Nancy Twomey, seconded by Ed Ross, the Killam School Building Committee voted 8-0-0 to issue the 100%, bid documents as prepared for J. Warren Killam Elementary School Project.**

Discussion included clarification on procurement requirements, noting that the project will follow prevailing wage and allow both union and open shop participation depending on contractor agreements

**Roll call vote:** Pat Tompkins – Yes, Shawn Brandt – Yes; John Coote – Yes; Chris Haley – Yes; Ed Ross – Yes; Greg Stepler- Yes; Nancy Twomey – Yes; Carla Nazzaro – Yes.

### **Future Agenda Items & Next Meeting Dates**

Carla reviewed upcoming meeting dates, noting that the next KSBC meeting is currently scheduled for April 22, 2026 followed by May 11, 2026. Though dates may shift depending on the bid timeline, and noted that the future meetings are aligned with key procurement milestones to allow timely review and award.

Mike Carroll reviewed upcoming milestones, noting that prequalification notifications will be issued immediately following the meeting. Bid documents are scheduled to be issued on April 7, 2026, with a contractor site walk planned for Friday, April 17, 2026. Filed sub-bids are due May 6, 2026, followed by general contractor bids on May 19, 2026. The project

team anticipates awarding the contract by late May or early June, with construction mobilization planned after the school year concludes.

Chris Haley noted that the Select Board has officially appointed Jane Wellman as Town Manager. Carla confirmed that the MSBA will be notified of this update within the required timeframe.

**Adjourn\***

**On a motion by Nancy Twomey, seconded by Ed Ross, the Killam School Building Committee voted 8-0-0 to adjourn.**

**Roll call vote:** Pat Tompkins – Yes, Shawn Brandt – Yes; John Coote – Yes; Chris Haley – Yes; Ed Ross – Yes; Greg Stepler- Yes; Nancy Twomey – Yes; Carla Nazzaro – Yes.